

ALPENA – MONTMORENCY – ALCONA EDUCATIONAL SERVICE DISTRICT

2118 US 23 South Alpena, Michigan 49707 (989) 354-3101

BOARD OF EDUCATION

John Pines Jr.

Naomi Deo

Al Moe

Norm Sommerfeld

Ralph Stepaniak

Thomas Sharpe

Richard Matteson

SUPERINTENDENT

Brian Wilmot

SPECIAL EDUCATION DIRECTOR

Sue Grulke

SUPERVISOR/PLANNER/MONITOR

Mel Straley

GENERAL EDUCATION DIRECTOR

Gary Goren

PIED PIPER PRINCIPAL

Sally Buza

BUSINESS MANAGER

Anthony Suszek

EXECUTIVE SECRETARY

Donna Meyer

INDEPENDENT AUDITORS	Straley, Ilsley & Lamp P.C
LEGAL COUNSEL	Thrun Law Firm D.C

CONTENTS

	<u>Page</u>
INDEPENDENT AUDITORS' REPORT	1
MANAGEMENT'S DISCUSSION AND ANALYSIS	3
BASIC FINANCIAL STATEMENTS	
Government-wide Financial Statements Statement of Net Assets Statement of Activities	10 11
Fund Financial Statements Governmental Fund Financial Statements Balance Sheet Reconciliation of the Balance Sheet of Governmental Funds to the Statement of Net Assets	12 13
Statement of Revenues, Expenditures, and Changes in Fund Balances Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities	14 15
Fiduciary Fund Statement of Fiduciary Net Assets	16
Notes to financial statements	17
REQUIRED SUPPLEMENTARY INFORMATION	
Budgetary Comparison Schedules:	
General Fund	30
Special Education Fund	31
OTHER SUPPLEMENTAL INFORMATION AND INDIVIDUAL FUND STATEMENTS	
Combining Balance Sheet – Nonmajor Governmental Funds	34
Combining Statement of Revenues, Expenditures, and Fund Balances – Nonmajor Governmental Funds	35
General Fund Balance sheet Statement of revenues, expenditures, and fund balances	36 37

CONTENTS

	<u>Page</u>
Special Education Fund Balance sheet Statement of revenues, expenditures, and fund balances	43 44
School Lunch Fund Balance sheet Statement of revenues, expenditures, and fund balances	50 51
Agency Fund Balance sheet Statement of receipts, disbursements, and deposits held	52 53
Schedule of Indebtedness	54
FEDERAL FINANCIAL ASSISTANCE	
Schedule of Federal Financial Assistance	56
Notes to Schedule of Federal Financial Assistance	62
Report on Prior Audit Findings	64
Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards	65
Report on Compliance with Requirements Applicable to each Major Program and Internal Control over Compliance in Accordance with OMB Circular A-133 and Supplementary Schedule of Expenditures of Federal Awards	67
Schedule of Findings and Questioned Costs	69
Corrective Action Plan	70
Schedule of Federal Financial Assistance Provided to Subrecipients	72



Certified Public Accountants

PHILIP T. STRALEY, C.P.A.
ROBERT D. ILSLEY, C.P.A.
BERNARD R. LAMP, C.P.A.
TERRENCE D. YULE, C.P.A.
MARK L. SANDULA, C.P.A.
JAMES E. KRAULA, C.P.A.
DONALD C. LEVREN

-1-STRALEY, ILSLEY & LAMP P.C.

2106 U.S. 23 SOUTH, P.O. BOX 738 ALPENA, MICHIGAN 49707 TELEPHONE (989) 356-4531 FACSIMILE (989) 356-0494

TAX, AUDIT AND BUSINESS CONSULTANTS

RETIRED GORDON A. NETHERCUT, C.P.A. CARL F. REITZ, C.P.A. WARREN W. YOUNG, C.P.A.

INDEPENDENT AUDITOR'S REPORT

To the Board of Education **Alpena-Montmorency-Alcona Educational Service District**Alpena, Michigan

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Alpena-Montmorency-Alcona Educational Service District, as of and for the year ended June 30, 2008, which collectively comprise the District's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Alpena-Montmorency-Alcona Educational Service District's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the **Alpena-Montmorency-Alcona Educational Service District** as of June 30, 2008 and the respective changes in financial position, thereof, for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with Government Auditing Standards, we have also issued our report dated October 2, 2008, on our consideration of the Alpena-Montmorency-Alcona Educational Service District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be read in conjunction with this report in considering the results of our audit.

Required Supplemental Information

The Management's discussion and analysis and the required supplementary information identified in the table of contents are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Individual Fund Financial Statements and Other Supplemental Information

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the **Alpena-Montmorency-Alcona Educational Service District's** basic financial statements. The additional information identified in the table of contents as individual fund financial statements and other supplemental information is presented for purposes of additional analysis and is not a required part of the basic financial statements. This additional information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Straley, I Islay ; Lamp P.C.

October 2, 2008

The following is management's discussion and analysis of the financial position and results of operations for the fiscal year ended June 30, 2008. Please read it in conjunction with the financial statements and related footnotes, which follow this section.

Using this Annual Report

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand the Alpena-Montmorency-Alcona Educational Service District financially as a whole. The *Government-Wide Financial Statements* provide information about the activities of the whole School District, presenting both an aggregate view of the School District's finances and a longer-term view of those finances. The fund financial statements provide the next level of detail. For governmental activities, these statements tell how services were financed in the short term as well as what remains for future spending. The fund financial statements look at the School District's governmental funds. The remaining statement, the statement of fiduciary net assets, presents financial information about activities for which the School District acts solely as an agent for the benefit of students and parents. The annual report is arranged as follows:

Management's Discussion and Analysis (MD&A) (Required Supplemental Information)

Basic Financial Statements

Government-Wide Financial Statements

Fund Financial Statements

Notes to the Basic Financial Statements

(Required Supplemental Information)

Budgetary information for General Fund, and Special Education Fund

Other Supplemental Information

Combining Statements – Nonmajor Funds

Individual Fund Statements

Federal Financial Assistance

Reporting the School District as a Whole – Government-wide Financial Statements

The statement of net assets and the statement of activities, which appear first in the School District's financial statements, report information about the School District as a whole using the accrual basis of accounting, which is similar to the accounting used by most private sector companies. The statement of net assets includes all of the School District's assets and liabilities. All of the current year's revenues and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

These two statements report the School District's net assets and how they have changed. Net assets – the difference between assets and liabilities, as reported in the statement of net assets – is one way to measure the School District's financial health, or position. Over time, increases or decreases in the School District's net assets – as reported in the statement of activities – are indicators of whether its financial health is improving or deteriorating. The relationship between revenues and expenses is the School District's operating results. The School District's goal is to provide ongoing programs and services to our students, not to generate profits as commercial entities do. One must consider many other non-financial factors, such as the quality of the education provided and the safety of the schools to assess the overall health of the Alpena-Montmorency-Alcona Educational Service District.

The statement of net assets and statement of activities report the governmental activities for the School District, which encompass all of the School District's services, including instruction, support services, community services, food services and interdistrict transfers. Property taxes, state aid and state and federal grants finance most of these activities.

Reporting the School District's Most Significant Funds – Fund Financial Statements

The School District's fund financial statements provide detailed information about the most significant funds – not the School District as a whole. Some funds are required to be established by state law and by bond covenants. However, the School District may establish other funds to help it control and manage money for a particular purpose (the Special Education and School Lunch funds are examples) or to show that it is meeting its legal responsibilities for using certain taxes, grants, or other money. The governmental funds of the School District use the following accounting approach:

Governmental Funds – All of the School District's services are reported in governmental funds. Governmental fund reporting focuses on showing how money flows into and out of funds and the balances left at year end that are available for spending. They are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can be readily converted to cash.

The governmental fund statements provide a detailed short-term view of the operations of the School District and the services it provides. Governmental fund information helps you to determine whether there are more or fewer financial resources that can be spent in the near future to finance the School District's programs. We describe the relationship (or differences) between governmental activities (reported in the statement of net assets and the statement of activities) and governmental funds in reconciliation.

The School District as Trustee – Reporting the School District's Fiduciary Responsibilities

The School District is a trustee, or fiduciary, for its student activity funds. All of the School District's fiduciary activities are reported in separate statements of fiduciary net assets. We excluded these activities from the School District's other financial statement because the School District cannot use these assets to finance its operations. The School District is responsible for ensuring that the assets reported in these funds are used for their intended purpose.

The School District as a Whole

Recall that the statement of net assets provides the perspective of the School District as a whole. Table 1 provides a summary of the School District's net assets as of June 30, 2008 and 2007:

TABLE 1	2008	2007
ASSETS Current and Other Assets Property and Equipment	\$ 4,723,460 	\$ 4,655,057 1,569,976
Total Assets	\$ <u>6,309,681</u>	\$ <u>6,225,033</u>
Current Liabilities Long-Term Liabilities Total Liabilities	\$ 900,280 128,648 \$ 1,028,928	\$ 802,444 148,861 \$ 951,305
NET ASSETS Invested in property and equipment – net of related debt Unrestricted	\$ 1,586,221 3,694,532	\$ 1,569,976 3,703,752
Total Net Assets	\$ <u>5,280,753</u>	\$ <u>5,273,728</u>

The above analysis focuses on the net assets. The change in net assets (see Table 2) of the School District's governmental activities is discussed below. The School District's net assets were \$5,280,753 at June 30, 2008. Capital assets, net of related debt totals \$1,586,221 and compares the original cost, less deprecation of the School District's capital assets to long-term debt used to finance the acquisition of those assets. The remaining amount of the net assets \$3,694,532 was unrestricted.

The \$3,694,532 in unrestricted net assets of governmental activities represents the accumulated results of all past years' operations. The unrestricted net assets balance enables the School District to meet working capital and cash flow requirements as well as provide for future uncertainties. The operating results of the General and Special Education Funds will have a significant impact on the change in unrestricted net assets from year to year.

The results of this year's operations for the governmental activities of the School District as a whole are reported in the statement of activities (see Table 2), which shows the changes in net assets for fiscal year 2008 as compared to 2007.

TABLE 2	2008	2007
Revenue		
Program revenue:		
Charges for services	\$ 363,488	\$ 348,957
Operating grants	2,114,884	2,659,804
General revenue:		
Property taxes	4,078,153	3,797,419
State aid	1,840,930	1,782,662
Investment Earnings	194,529	218,641
Miscellaneous	20,303	<u>11,633</u>
Total revenue	\$ <u>8,612,287</u>	\$ <u>8,819,116</u>
Functions/Program Expenses		
Instruction	\$ 1,431,908	\$ 1,539,585
Support services	5,694,338	5,549,680
Community services	15,365	10,733
Food services	78,247	65,371
Interest on long-term debt	-	-
Interdistrict Transfers	1,265,062	1,459,417
Depreciation (unallocated)	120,342	<u>125,042</u>
Total expenses	8,605,262	8,749,828
Increase (Decrease) in Net Assets	\$ <u>7,025</u>	\$ <u>69,288</u>

As reported in the statement of activities, the cost of all of our *governmental* activities this year was \$8,605,262. Certain activities were partially funded from those who benefited from the programs \$363,488 or by other governments and organizations that subsidized certain programs with grants and contributions \$2,114,884. We paid for the remaining "public benefit" portion of our governmental activities with \$4,078,153 in taxes, \$1,840,930 in state aid and with our other revenues of \$214,832 (i.e., interest and other general revenue).

The School District experienced an increase in net assets of \$7,025. The key reasons for this increase were a decrease from fund operations of \$82,767 and a decrease in long-term debt of \$73,547. During the year, the District had capital additions of \$138,869, offset by depreciation expense of \$120,342.

As discussed above, the net cost shows the financial burden that was placed on the State and the School District's taxpayers by each of these functions. Since property taxes for operations and unrestricted State aid constitute a major part of School District operating revenue sources, the Board of Education and Administration must annually evaluate the needs of the School District and balance those needs with State-prescribed available unrestricted resources. The School District must also evaluate yearly the effect of operating grants, which can vary widely and the District must be flexible enough to add or delete those programs affected.

The School District's Funds

As we noted earlier, the School District uses funds to help it control and manage money for particular purposes. Looking at funds helps the reader consider whether the School District is being accountable for the resources taxpayers and others provide and may provide more insight into the School District's overall financial health. As the School District completed this year, the governmental funds reported a combined fund balance of \$3,843,393, which is a decrease of \$82,767 from last year. The primary reason for the decrease is the added services of a Literacy Consultant, Accountant, and Technology Assistant plus a number of one-time expenses including a retirement severance package, Superintendent search costs, strategic planning costs, and capital outlay costs (carpet, conference room dividers, copiers, vans). These costs were offset in part by a ten-year approved millage renewal and Headlee rollback restoration.

The General Fund balance available to fund general operations costs for administrative and support services remains stable at \$829,042 a decrease of \$264,528 from the prior year. As noted above, many of the 2007-08 costs are one-time expenditures.

The Special Education Fund which exists to support mandated Special Education Programs shows a fund balance of \$3,014,253, an increase of \$184,804 from the prior year. This balance includes \$273,168 from Medicaid Outreach revenue which is subject to back-casting by the U.S. government (\$222,149 Board designated and \$51,019 added in 2007-08).

The Food Service fund remains in a positive position with a fund balance of \$98.

Budgetary Highlights

Over the course of the year, the School District revises its budget as it attempts to deal with unexpected changes in revenues and expenditures. State law requires that the budget be amended to ensure that expenditures do not exceed appropriations. The final amendment to the budget was adopted June 12, 2008. (A schedule showing the School District's original and final budget amounts compared with amounts actually paid and received is provided in required supplemental information of these financial statements).

A large portion of School District funding is in the form of state and federal grants. It is common to receive notification of grant awards subsequent to the adoption of the original budget. Grant awards vary significantly from original estimates. These grant awards were one of the main reasons to necessitate budget amendments throughout the 2007-2008 fiscal year. The unexpected retirement and related costs of the District Superintendent was the other.

Capital Assets and Debt Administration

Capital Assets

At June 30, 2008, the School District had \$1,586,221 invested in a broad range of capital assets, including land, buildings, furniture and equipment, and vehicles. This amount represents a net increase (including additions, deductions, and depreciation) of approximately \$16,245 from last year.

	2008	2007
Assets not being depreciated – Land Land Improvements Buildings improvements Office and Computer equipment Vehicles	\$ 152,248 136,460 2,165,299 989,617 74,320	\$ 152,248 136,460 2,125,900 951,291 36,120
Total capital assets	3,517,944	3,402,019
Less accumulated depreciation	(1,931,723)	(1,832,043)
Net capital assets	\$ <u>1,586,221</u>	\$ <u>1,569,976</u>

This year's additions included vehicle purchases for Pied Piper Opportunity Center, site improvements (carpeting and conference room dividers) along with electrical improvements at Sprinkler Lake Education Center. We present more detailed information about our capital assets in the notes to the financial statements. No new debt was issued for these additions.

Debt

At the end of this year, the School District had \$148,861 in outstanding bonded debt which did not change from the previous year.

Other obligations for the 2007/2008 fiscal year would include compensated absences of which the balance was \$0. More detailed information about our long-term liabilities is contained in the notes to the financial statements.

Economic Factors and Next Year's Budgets and Rates

Our Board of Education and administration consider many factors when setting the School District's 2008-09 fiscal year budget. The 2008-09 fiscal year budget was adopted in June, 2008 based on property tax and state and federal revenue estimates available at that time. The new Intermediate School District (ISD) reform legislation required our constituent Boards of Education to adopt a resolution offering support for, or opposition to (disapproval) the ISD's proposed General Fund Budget. In addition, local boards could offer specific written suggestions or objections to the budget. These resolutions and suggestions were taken into consideration when adopting the 2008-09 fiscal year budget.

Intermediate School District's do not rely on state funding as heavily as do local school districts. Funding is much more balanced between property taxes, state aid, and federal grants. Under state law, the School District cannot access additional property taxes for operations without a vote by the electorate. As a result, local funding increases are limited. The District did receive approval by the electorate in May, 2007 for a Headlee override and a ten year millage renewal in the Special Education Fund. This funding is the foundation to provide stability to the Special Education Programs. The School District's reliance of state and federal funding is based on the economic health of each. The state periodically holds a revenue estimating conference to estimate revenues. Based on reports from state sources, the

revenue outlook in 2008-09 will slightly increase over previous years, but the outlook for federal sources includes the loss or decrease of grant resources. Once all grants, pupil counts, and state aid calculations are received, state law requires the School District to amend the budget if actual resources are not sufficient to fund original appropriations.

The School District's fiscal management approach reflects both its mission and long standing practice of implementing programs and services in collaboration with constituent local school districts and other local and regional partners. Some of these programs include:

Center Based Special Education Programs Special Education Pupil Support Services General Education Instructional Support Services

Service priorities for the new fiscal year include: increased commitment to student achievement with additions to curriculum specialists, intervening services along with continued support of General Education State Assessment Test Preparation Programs, Sprinkler Lake Math/Science Center, Student Behavior Programs and Professional Development Activities covering all curricular areas and Administrative/Business support.

Contacting the School District's Financial Management

This financial report is designed to provide the School District's citizens, taxpayers, customers, investors, and creditors with a general overview of the School District's finances and to demonstrate the School District's accountability for the money it receives. If you have any questions about this report or need additional financial information, contact the Business Office at 2118 US 23 South, Alpena, Michigan 49707.

STATEMENT OF NET ASSETS

June 30, 2008

ASSETS	
CURRENT ASSETS	
Cash and cash equivalents	\$ 2,168
Taxes receivable	35,522
Accounts receivable	6,026
Due from other governmental units	1,027,319
Interest receivable on investments and deposits	527
Investments	3,649,711
Other current assets	2,187_
Total Current Assets	4,723,460
NON-CURRENT ASSETS	
Capital Assets	3,517,944
Less: accumulated depreciation	(1,931,723)
Total Non-Current Assets	1,586,221
TOTAL ASSETS	\$ 6,309,681
LIABILITIES	
CURRENT LIABILITIES	
Accounts payable	\$ 56,249
Due to other governmental units	45,153
Accrued expenditures	225,021
Salaries payable	501,191
Deferred revenue	52,453
Current portion of long-term debt	20,213
Total Current Liabilities	900,280
NON-CURRENT LIABILITIES	
Non-current portion of long-term debt	128,648
TOTAL LIABILITIES	1,028,928
NET ASSETS	
Investment in capital assets, net of related debt	1,586,221
Unrestricted	
Undesignated	3,694,532
TOTAL NET ASSETS	\$ 5,280,753

STATEMENT OF ACTIVITIES

	Expenses	Program F Charges for Services	Revenues Operating Grants	Net (Expense) Revenue and Changes in Net Assets
FUNCTION / PROGRAMS				
Instruction Supporting services Community services Food services Interdistrict transfers Depreciation - unallocated	\$ 1,431,908 5,694,338 15,365 78,247 1,265,062 120,342	\$ 36,682 310,630 8,798 7,378	\$ 147,762 1,899,759 48,537 18,826	\$ (1,247,464) (3,483,949) 41,970 (52,043) (1,265,062) (120,342)
Total Governmental Activities	8,605,262	363,488	2,114,884	(6,126,890)
	General Revenu Property taxes Property taxes State aid Investment ear Miscellaneous	398,812 3,679,341 1,840,930 194,529 20,303		
	Total General Re	evenues		6,133,915
	Change in Net A	ssets		7,025
	Net Assets - Beg	ginning of the year		5,273,728
	Net Assets - End	d of the year		\$ 5,280,753

BALANCE SHEET - GOVERNMENTAL FUNDS

June 30, 2008

	General	 Special Education	Gove	Other ernmental Funds	Go	Total overnmental Funds
ASSETS						
Cash and cash equivalents Taxes receivable Accounts receivable Due from other funds Due from other governmental units Interest receivable on investments	\$ 394 4,132 5,493 - 280,756	\$ 444 31,390 533 209,655 745,736	\$	1,330 - - - - 827	\$	2,168 35,522 6,026 209,655 1,027,319
and deposits Investments Other current assets	449 885,774 1,051	 78 2,763,937 1,136		- - -		527 3,649,711 2,187
Total assets	\$ 1,178,049	\$ 3,752,909	\$	2,157	\$	4,933,115
LIABILITIES AND EQUITIES						
Accounts payable Due to other funds Due to other governmental units Accrued expenditures Salaries payable Deferred revenue	\$ 33,134 208,537 27,172 11,613 25,929 42,622	\$ 23,052 - 17,976 213,208 474,589 9,831	\$	63 1,118 5 200 673	\$	56,249 209,655 45,153 225,021 501,191 52,453
Total liabilities	349,007	 738,656		2,059		1,089,722
Fund Equity Fund balances						
Undesignated	829,042	 3,014,253		98		3,843,393
Total fund equity	 829,042	 3,014,253		98		3,843,393
Total liabilities and fund equity	\$ 1,178,049	\$ 3,752,909	\$	2,157	\$	4,933,115

RECONCILIATION OF TOTAL GOVERNMENTAL FUND BALANCES TO TOTAL NET ASSETS - GOVERNMENTAL ACTIVITIES

June 30, 2008

Total Governmental Fund Balances		\$ 3,843,393
Amounts reported for governmental activities in the statement of net assets are different because:		
Capital assets used in governmental activities are not financial resources and therefore are not reported as assets in governmental funds.		
Capital Assets Less: Accumulated depreciation	\$ 3,517,944 (1,931,723)	1,586,221
Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore not reported as liabilities in the funds.		
Long-term liabilities at year end consist of: Bonds payable Compensated absences payable	(148,861)	(148,861)
		 (140,001)
Total Net Assets - Governmental Activities		\$ 5,280,753

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS

	General	Other Special Governmental Education Funds		Total Governmental Funds		
REVENUES						
Local sources	\$ 492,599	\$	3,938,461	\$ 8,075	\$	4,439,135
State sources	615,055		1,284,155	2,694		1,901,904
Federal sources	336,718		1,763,671	18,826		2,119,215
Interdistrict sources	91,421		46,768	-		138,189
Other sources	 10,278		5,848	 		16,126
Total revenues	1,546,071		7,038,903	29,595		8,614,569
EXPENDITURES						
Instruction	67,027		1,364,881	_		1,431,908
Supporting services	1,783,062		4,084,293	_		5,867,355
Community services	14,963		402	-		15,365
Food services	3,392		-	74,855		78,247
Capital outlay	24,537		14,862	-		39,399
Debt service	-		-	-		-
Interdistrict transfers	 33,741		1,231,321	 		1,265,062
Total expenditures	 1,926,722		6,695,759	 74,855		8,697,336
OTHER FINANCING SOURCES (USES)						
Transfers from other funds	211,783		95,160	42,217		349,160
Transfers to other funds	(95,660)		(253,500)	-		(349,160)
	116,123		(158,340)	42,217		
EXCESS OF REVENUES AND OTHER SOURCES OVER (UNDER) EXPENDITURES						
AND OTHER USES	(264,528)		184,804	(3,043)		(82,767)
FUND BALANCES,						
beginning of the year	 1,093,570		2,829,449	 3,141		3,926,160
FUND BALANCES,						
end of the year	\$ 829,042	\$	3,014,253	\$ 98	\$	3,843,393

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES

Total net change in fund balances - governmental funds		\$ (82,767)
Amounts reported for governmental activities in the statement of activities are different because:		
Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense.		
Capital asset additions Depreciation expense	138,869 (120,342)	18,527
Repayment of long-term debt is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets. This is the amount of repayments reported as expenditures in the governmental funds.		
Debt service - principal payments		-
Some revenues (costs) reported in the statement of activities do not provide current financial resources and therefore are not reported as revenues (expenditures) in the governmental funds		
Net book value of assets sold or retired Change in long-term compensated absences	(2,282) 73,547	 71,265
Change in Net Assets of Governmental Activities		\$ 7,025

STATEMENT OF FIDUCIARY NET ASSETS

June 30, 2008

	Agency Fund
ASSETS	
Cash and cash equivalents Accounts receivable Investments	\$ 55,457 8,005 16,735
Total assets	\$ 80,197
LIABILITIES	
Accounts payable Due to student activities	\$ - 80,197
Total liabilities	80,197
NET ASSETS Unrestricted Undesignated	<u>-</u>
TOTAL NET ASSETS	\$ 80,197

NOTES TO FINANCIAL STATEMENTS

NOTE 1--SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES.

The financial statements of the Alpena-Montmorency-Alcona Educational Service District (AMA-ESD) have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The School District also applies Financial Accounting Standards Board (FASB) statements and interpretations issued on or before November 30, 1989, to its governmental activities provided they do not conflict with or contradict GASB pronouncements. The most significant of the School District's accounting policies are described below:

A. Description of Operations and Reporting Entity.

Description of Operations. The AMA-ESD operates under an appointed school board (seven members) and provides educational and support services as mandated by the State of Michigan and was organized in 1962. The AMA-ESD serves as the regional school service agency for four public school districts, one charter school, and non-public schools in Alpena, Montmorency, Alcona, and part of Presque Isle County.

Reporting Entity. A reporting entity is comprised of the primary government, component units and other organizations that are included to ensure the financial statements are not misleading. The primary government of the School District consists of all funds, departments, boards and agencies that are not legally separate from the School District. For AMA-ESD, this includes general operations, special education services, food services, and supportive service activities of the School District.

Component units are legally separate organizations for which the School District is financially accountable. Component units may also include organizations that are fiscally dependent on the School District in that the School District approves their budget, the issuance of their debt, or the levying of taxes. The School District has no component units.

B. Fund Accounting.

Fund Accounting. The School District uses funds to maintain its financial records during the fiscal year. Fund accounting is designed to demonstrate legal compliance and to aid management by segregating transactions related to certain School District functions or activities. A fund is defined as a fiscal and accounting entity with a self- balancing set of accounts. The various funds of the School District are grouped into the categories governmental and fiduciary.

Governmental Funds. Governmental funds focus on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance.

The following are the School District's major governmental funds and the purpose of each:

General Fund. This fund is the School District's primary operating fund. It accounts for all financial resources of the District, except those required to be accounted for in another fund. Included are all transactions related to the approved current operating budget.

Special Education Fund. The special education fund is used to account for financial resources to be used specifically for providing special education services to students within the School District.

NOTES TO FINANCIAL STATEMENTS

NOTE 1--SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES. (continued)

The other governmental funds (non-major funds) of the School District account for other resources whose use is restricted to a particular purpose.

School Lunch Fund. This fund is used to account for operation of food service activities.

Debt Service Fund. This fund is used to account for the resources accumulated and payments made to for principle and interest on long-term general obligation debt of governmental funds.

Fiduciary Funds. Trust and Agency Fund. Fiduciary funds are used to account for assets held by the school district in a trustee capacity or as an agent for others. Fiduciary funds are not included in the government-wide statements.

C. Basis of Presentation.

Government-wide Financial Statements. The statement of net assets and the statement of activities display information about the School District as a whole. These statements include the financial activities of the primary government, except for fiduciary funds. The financial activities of AMA-ESD are all considered governmental and do not reflect any business-type activities.

The government-wide statements are prepared using the economic resources measurement focus. This is the same approach used in the preparation of the proprietary fund financial statements but differs from the manner in which governmental fund financial statements are prepared. Governmental fund financial statements therefore include reconciliation with brief explanations to better identify the relationship between the government-wide statements and the statements for governmental funds.

The government-wide statement of activities presents a comparison between direct expenses and program revenues for each function or program of the School District's governmental activities. Direct expenses are those that are specifically associated with a service, program or department and are therefore clearly identifiable to a particular function. Program revenues include charges paid by the recipient of the goods or services offered by the program and grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues are presented as general revenues of the School District, with certain limited exceptions. The comparison of direct expenses with program revenues identifies the extent to which each governmental function is self-financing or draws from the general revenues of the School District.

Fund Financial Statements. Fund financial statements report detailed information about the School District. The focus of governmental fund financial statements is on major funds rather than reporting funds by type. Each major fund is presented in a separate column. Fiduciary funds are reported by fund type.

The accounting and reporting treatment applied to a fund is determined by its measurement focus. All governmental fund types are accounted for using a flow of current financial resources measurement focus. The financial statements for governmental funds are a balance sheet, which generally includes only current assets and current liabilities, and a statement of revenues, expenditures and changes in fund balances, which reports on the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources.

Fiduciary funds are reported using the economic resources measurement focus.

NOTES TO FINANCIAL STATEMENTS

NOTE 1--SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES. (continued)

D. Basis of Accounting.

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting. Governmental funds use the modified accrual basis of accounting. Proprietary and fiduciary funds also use the accrual basis of accounting.

Revenues. Exchange and Non-exchange Transactions -Revenues resulting from exchange transactions, in which each party receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On a modified accrual basis, revenues are recorded in the fiscal year in which the resources are measurable and available. Available, means that the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the School District, available means expected to be received within sixty days of the fiscal year-end.

Nonexchange transactions, in which the School District receives value without directly giving equal value in return, include property taxes, grants, entitlements and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the fiscal year when use is first permitted, matching requirements, in which the School District must provide local resources to be used for a specified purpose, and expenditure requirements, in which the resources are provided to the School District on a reimbursement basis. On a modified accrual basis, revenues from nonexchange transactions must also be available before it can be recognized.

Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at fiscal year-end: property taxes available in advance, interest, tuition, grants, student fees and rentals.

Deferred Revenue. Deferred revenue arises when assets are recognized before revenue recognition criteria have been satisfied.

Grants and entitlements received before the eligibility requirements are met are recorded as deferred revenue.

Expenses/Expenditures. On the accrual basis of accounting, expenses are recognized at the time they are incurred. The fair value of donated commodities used during the year is reported in the operating statement as an expense with a like amount reported as donated commodities revenue.

The measurement focus of governmental fund accounting is on decreases in net financial resources (expenditures) rather than expenses. Expenditures are generally recognized in the accounting period in which the related fund liability is incurred, if measurable. Allocations of cost, such as depreciation, are not recognized in governmental funds.

Cash and Cash Equivalents. Cash equivalents include petty cash, demand deposits and other short-term, highly liquid investments that are readily convertible to known amounts of cash.

Inventories. Inventories are not considered significant and are recorded as expenditures when purchased.

Investments. During the fiscal year ended June 30, 2008, investments were limited to certificates of deposit and cash management funds. The cash management funds were local government investment pools held at National City Bank, Independent Bank and the Michigan Liquid Asset Fund (MILAF). Local government investment pools allow school districts within the State of Michigan to consolidate their funds for investment purposes. Investments in cash management funds are valued at cost which equals market value.

NOTES TO FINANCIAL STATEMENTS

NOTE 1--SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES. (continued)

Prepaid Assets. Payments made to vendors for services that will benefit periods beyond June 30, 2008, are recorded as prepaid items using the consumption method. A current asset for the prepaid amount is recorded at the time of the purchase and an expenditure/expense is reported in the year in which services are consumed.

Capital Assets. General capital assets are those assets not specifically related to activities reported in the proprietary funds. These assets generally result from expenditures in the governmental funds. These assets are reported in the governmental activities column of the government-wide statement of net assets but are not reported in the fund financial statements.

All capital assets are capitalized at cost (or estimated historical cost) using a \$5,000 capitalization threshold and updated for additions and retirements during the year. Donated fixed assets are recorded at their fair market values as of the date received. The School District does not possess any infrastructure. Improvements are capitalized; the cost of normal maintenance and repairs that do not add to the value of the asset or materially extend an asset's life are not. Interest incurred during the construction of capital assets is also capitalized.

All reported capital assets are depreciated. Improvements are depreciated over the remaining useful lives of the related capital assets. Depreciation is computed using the straight-line method over the following useful lives:

Description	Governmental Activities Estimated Lives
Land improvements Buildings and Improvements Office Equipment Computer equipment	20 years 50 years 5 – 20 years 5 years
Vehicles	8 years

Interfund balances. On fund financial statements, receivables and payables resulting from short-term interfund loans are classified as "interfund receivables/payables." These amounts are eliminated in the governmental and business-type activities columns of the statement of net assets, except for the net residual amounts due between governmental and business-type activities, which are presented as internal balances.

Vacation and Sick Leave. Employees must use all vacation leave earned during the current school year by June 30 of that year. Employees have no vested rights to unused sick leave.

Accrued Liabilities and Long-term Obligations. All payables, accrued liabilities and long-term obligations are reported in the government-wide financial statements.

In general, payables and accrued liabilities that will be paid from governmental funds are reported on the governmental fund financial statements regardless of whether they will be liquidated with current resources. However, claims and judgments, the noncurrent portion of capital leases, compensated absences, contractually required pension contributions and special termination benefits that will be paid from governmental funds are reported as a liability in the fund financial statements only to the extent that they will be paid with current, expendable, available financial resources. In general, payments made within sixty days after year end are considered to have been made with current available financial resources. Bonds and other long-term obligations that will be paid from governmental funds are not recognized as a liability in the fund financial statements until due.

NOTES TO FINANCIAL STATEMENTS

NOTE 1--SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES. (continued)

Net Assets. Net assets represent the difference between assets and liabilities. Net assets invested in capital assets, net of related debt consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowings used for the acquisition, construction or improvement of those assets. Net assets are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the School District or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.

Encumbrances. Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is not employed by the School District. Commitments outstanding at year end are charged against the subsequent year's appropriation once received and approved.

Use of Estimates. The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

Reclassification. Certain items reported in the June 30, 2007 financial statements may have been reclassified to conform to the presentation for the current year.

NOTE 2--LEGAL COMPLIANCE.

Budgets and Budgetary Accounting. Prior to adoption of the budgets, the school administration prepares and submits their proposed operating budgets commencing the following July 1. A public hearing is conducted to obtain interested party comments. Prior to July 1 the budget is adopted by the Board of Education. Budgeted amounts are as originally adopted, or as amended by the Board of Education. The budget was amended during the year with supplemental appropriations, the last one approved prior to June 30. The District does not consider these amendments to be significant. Unused appropriations at June 30 are not carried forward to the following year.

The provisions of the Uniform Budgeting and Account Act, P.A. 621 became effective in July 1981. The Act provides major revenue categories and expenditure functions that constitute minimal levels. The AMA-ESD's budget was legally enacted on a functional level. Detail at the activity level is presented in the General Fund and each Special Revenue Funds Statement of Revenues, Expenditures and Fund Balances for the benefit of management. P.A. 621 provides that a school district shall not incur expenditures in excess of the amount appropriated.

During the year ended June 30, 2008, the AMA-ESD incurred revenues in certain budgetary funds which were less than the amounts appropriated. Violations, if any, are noted in the required supplementary information section (RSI) and were considered immaterial.

NOTES TO FINANCIAL STATEMENTS

NOTE 3--DEPOSITS AND INVESTMENTS.

As of June 30, 2008, the District had the following investments.

		Weighted Average Maturity	Standard & Poor's	
Investment Type	Fair Value	(Years)	Rating	<u></u> %
Cash Management Funds	\$ 790,438	0.0000	N/A	21.56%
MILAF Cash Management Funds	664,895	0.0000	AAAm	18.13%
Certificates of Deposit	2,211,113	0.6742	N/A	60.31%
Total Fair Value	\$ 3,666,446			
Portfolio weighted average maturity		0.6742		100.00%

¹ day maturity equals 0.0027, 1 year equals 1.0000

Interest rate risk. In accordance with its investment policy, the District will minimize interest rate risk, which is the risk that the market value of securities in the portfolio will fall due to changes in the market interest rates by; (1) structuring the investment portfolio so that securities mature to meet cash requirements for ongoing operations, thereby avoiding the need to sell securities in the open market; (2) investing operating funds primarily in shorter-term securities, liquid asset funds, money market mutual funds, or similar investment pools and limiting the average maturity in accordance with the District's cash requirements.

Credit risk. State law limits investments in commercial paper and corporate bonds to a prime or better rating issued by nationally recognized statistical rating organizations (NRSROs). As of June 30, 2008, the District did not have any investments with ratings below prime.

Concentration of credit risk. The District will minimize concentration of credit risk, which is the risk of loss attributed to the magnitude of the district's investment in a single issuer, by diversifying the investment portfolio so that the impact of potential losses from any one type of security or issuer will be minimized.

Custodial credit risk – **deposits.** In the case of deposits, this is the risk that, in the event of a bank failure, the District's deposits may not be returned to it. As of June 30, 2008, none of the District's bank balance of \$58,276 was exposed to custodial credit risk because it was uninsured and uncollateralized with securities held by the pledging financial institution's trust department or agent, but not in the district's name.

Custodial credit risk – investments. For an investment, this is the risk that, in the event of the failure of the counterparty, the District will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. As of June 30, 2008, there was \$3,366,446 of the District's investment balances of \$3,666,446 were exposed to custodial credit risk because it was uninsured and uncollateralized with securities held by the pledging financial institution's trust department or agent, but not in the District's name.

NOTES TO FINANCIAL STATEMENTS

NOTE 3--DEPOSITS AND INVESTMENTS. (continued)

The District will minimize custodial credit risk, which is the risk of loss due to the failure of the security issuer or backer by; limiting investments to the types of securities allowed by law; and pre-qualifying the financial institutions, broker/dealers, intermediaries and advisors with which the district will do business.

The Board of Education authorized the following financial institutions for the investment of the District's funds for the year ended June 30, 2008: Bank of Alpena, Citizens Bank, Flagstar Bank, LaSalle Bank, National City Bank, Independent Bank, Michigan Liquid Asset Fund, and the Michigan CLASS Investment pool.

Foreign currency risk. The District is not authorized to invest in investments which have this type of risk.

The above amounts are reported in the financial statements as follows:

Cash – District wide	\$ 2,168
Investments – District wide	3,649,711
Cash – Agency fund	55,457
Investments – Agency fund	<u>16,735</u>
	\$ 3,724,071

NOTE 4--INTERFUND RECEIVABLES AND PAYABLES.

Interfund receivable and payable balances at June 30, 2008 are as follows:

<u>Fund</u>	<u>Receivable</u>	<u>Payable</u>
General Special Education School Lunch Fund	\$ - 209,655 	\$ 208,537 - 1,118
Totals	\$ <u>209,655</u>	\$ <u>209,655</u>

The outstanding balances between funds result mainly from the time lag between the dates that (1) interfund goods and services are provided, (2) transactions are recorded in the accounting systems, and (3) payments between funds are made. All amounts are expected to be repaid within one year.

NOTES TO FINANCIAL STATEMENTS

NOTE 5--CAPITAL ASSETS.

Capital assets activity for the fiscal year ended June 30, 2008 was as follows:

	Balances June 30, 07	Additions	Disposals and Adjustments	Balances June 30, 08
Capital assets not being depreciat				
Land	\$ 152,248		<u> </u>	\$ 152,248
Capital assets being depreciated:				
Land improvements	136,460	-	-	136,460
Buildings and improvements	2,125,900	39,399	-	2,165,299
Office and computer	951,291	61,270	(22,944)	989,617
Vehicles	36,120	38,200		74,320
	3,249,771	138,869	(22,944)	3,365,696
Less accumulated depreciation:				
Land improvements	(65,113)	(6,650)	-	(71,763)
Buildings and improvements	(854,538)	(56,891)	-	(911,429)
Office and computer	(876,272)	(54,414)	20,662	(910,024)
Vehicles	(36,120)	(2,387)		(38,507)
	(1,832,043)	(120,342)	20,662	(1,931,723)
	•	•		
Net Capital Assets	\$ 1,569,976	\$ 18,527	\$ (2,282)	\$ 1,586,221

Depreciation expense was not allocated to governmental functions. It appears on the statement of activities as "unallocated".

NOTE 6--LONG-TERM DEBT (including current portions).

The following is a summary of governmental long-term obligations for the School District for the year ended June 30, 2008

Canadal Obligation Danda	Balances, Jun 30, 2007	Additions	(Deductions)	Balances, Jun 30, 2008	Due within one year
General Obligation Bonds:					
1998 School Improvement Bonds (Durant bonds) dated 11/04/1998 Amount of issue - \$363,201 Maturing through 2013 Interest rate - 4.761353% Principal maturity range \$19,295-					
\$62,052	\$ 148,861	\$ -	\$ -	\$ 148,861	\$ 20,213
Total bond obligations	148,861	-	-	148,861	20,213

NOTES TO FINANCIAL STATEMENTS

NOTE 6--LONG-TERM DEBT (including current portions). (continued)

	Balances, Jun 30, 2007	Addi	tions	(Deductions)	Balances, Jun 30, 200	Due within one year
Other long-term obligations: Accumulated severance benefits	\$ 73,547	\$		\$ (73,547)	_ \$	- \$ -
Total	\$ 222,408	\$		\$ (73,547)	\$ 148,86°	\$ 20,213

The 1998 School Improvement Bonds (Durant Bonds), including interest, were issued in anticipation of payment to the District as appropriated and to be appropriated by the State of Michigan under Section 11g(3) of Act 94 (State Aid payments). The District has pledged and assigned to the bondholder all rights to these State Aid payments as security for the Bond.

The annual requirements to pay principal and interest on the obligations outstanding at June 30, 2008 are as follows:

For the year ending June 30,	Principal	Interest	Total Debt	
2009	\$ 20,213	\$ 5,292	\$ 25,505	
2010	21,175	4,330	25,505	
2011	22,183	3,322	25,505	
2012	23,238	2,266	25,504	
2013	62,052	14,458	76,510	
	\$ 148,861	\$ 29,668	\$ 178,529	

NOTE 7--PROPERTY TAXES.

The assessed values of real and personal property situated in the school district are established annually by local taxing authorities as of December 31, and are equalized by the State at an estimated 50 percent of current market value. The property tax is levied on July 1 and becomes delinquent after September 14 for City of Alpena and Alcona County residents, with the remainder levied December 1 and payable by February 14. Uncollected property taxes as of March 1 are added to the County delinquent tax rolls. By agreement with the various counties, the Counties purchase at face value the real property taxes receivable returned delinquent each March 1. The Taxable Value (TV) for the 2007-2008 school year in the AMA-ESD was established at \$1,847,999,565. The property value used for determining the amount of property tax levied is known as the "taxable value". This differs from the SEV by increases being limited to a cost-of-living adjustment or five (5) percent, whichever is less. General Education Millage of .2141 and Special Education Millage of 1.9761 mills have been approved by the voters of the district.

NOTES TO FINANCIAL STATEMENTS

NOTE 8--DEFINED BENEFIT PENSION PLAN AND POST-EMPLOYMENT BENEFITS.

Plan Description. The School District participates in the Michigan Public School Employees' Retirement System (MPSERS), a statewide, cost-sharing, multiple- employer defined benefit public employee retirement system governed by the State of Michigan that covers substantially all employees of the School District. The system provides retirement, survivor, and disability benefits to plan members and their beneficiaries. The Michigan Public School Employees' Retirement System issues a publicly available financial report that includes financial statements and required supplementary information for the system. That report may be obtained by writing to the system at P.O. Box 30171, Lansing, MI 48909-7611.

Funding Policy. Employer contributions to the system result from the implementing effects of the School Finance Reform Act. Under these procedures, each school district is required to contribute the full actuarial funding contribution amount to fund pension benefits, plus an additional amount to fund retiree health care benefit amounts on a cash disbursement basis. The pension benefit rate totals 17.74 percent for the period from July 1, 2007 through September 30, 2007 and 16.72 percent from October 1, 2007 through June 30, 2008 of the covered payroll to the plan. The School District's contributions to the MPSERS plan for the years ended June 30, 2008, and 2007 were \$645,311 and \$626,702, respectively. Basic plan members make no contributions, but Member Investment Plan members contribute at rates ranging from 3 percent to 4.3 percent of gross wages. For the years ended June 30, 2008 and 2007, AMA-ESD School employees contributed \$109,504 and \$101,250, respectively.

Postemployment Benefits. Under the MPSERS Act, all retirees participating in the MPSERS pension plan have the option of continuing health, dental, and vision coverages. Retirees having these coverages contribute an amount equivalent to the monthly cost for Part B Medicare and 10 percent of the monthly premium amount for the health, dental, and vision coverages. Required contributions for postemployment health care benefits are included as part of the School District's total contribution to the MPSERS plan discussed above.

NOTE 9--INTERFUND TRANSFERS.

The General Fund transferred \$95,160 to the Special Education fund and \$500 to the Food Services Fund. The Special Education transferred \$211,783 to the General Fund and \$41,717 to the Food Services Fund.

The transfers to the Special Education Fund and Food Services Fund were used to fund operations and the transfer to the General Fund was to reimburse indirect costs of grant programs.

NOTE 10--RISK MANAGEMENT.

The School District is exposed to various risks of loss related to property loss, torts, errors and omissions, employee injuries, and natural disasters. The School District manages its risk exposures and provides certain employee benefits through a combination of self-insurance programs, risk management pools and excess insurance coverage policies. Following is a summary of these self-insurance programs and risk management pool participation.

The School District participates in the MASB-SEG Property and Casualty Pool for general and automobile liability, motor vehicle physical damage and property damage coverage. The MASB-SEG Property/Casualty Pool, Inc. was established in May 1985, pursuant to the laws of the State of Michigan. The purpose of the pool is to provide cooperative and comprehensive risk financing and control services. Member premiums are used to purchase excess insurance coverage and pay member claims in excess of deductible amounts. The deductible amount of any one loss ranges from \$250 to \$1,000 with a maximum coverage amount of \$5,000,000 for liability claims.

NOTES TO FINANCIAL STATEMENTS

NOTE 10--RISK MANAGEMENT. (continued)

The School district also participates in the SEG-Self-Insured Workers' Disability Compensation Fund for its Workers Compensation liabilities with coverage specific/statutory (unlimited) employers' liability of \$500,000.

The School District has purchased commercial insurance for medical benefits claims. A self-funded Dental and Vision Benefit Plan is provided for employees and their eligible dependents.

NOTE 11--CLAIMS AND CONTINGENCIES.

At various times there may be certain claims or lawsuits, either asserted or unasserted, pending against the School District. It is the policy of the Alpena-Montmorency-Alcona Educational Service District to record a liability for any contingency, claim or lawsuit when the loss is probable and an amount can be reasonably estimated. The School District is not aware of any loss contingencies that have not been recorded.

REQUIRED	SUPPL	.EMENTARY	INFORM	4TION
----------	-------	------------------	--------	--------------

REQUIRED SUPPLEMENTARY INFORMATION BUDGETARY COMPARISON SCHEDULE - GENERAL FUND

	Budget Amounts			Variance with
	Original	Final	Actual	Final Budget
REVENUES				
Local sources	\$ 487,702	\$ 488,092	\$ 492,599	\$ 4,507
State sources	704,465	649,871	615,056	(34,815)
Federal sources	204,782	454,669	336,717	(117,952)
Incoming transfers / other	315,000	311,699	313,482	1,783
Total revenues	1,711,949	1,904,331	1,757,854	(146,477)
EXPENDITURES				
Administrative				
Board of Education	52,980	64,084	63,751	333
District Administration	294,382	370,056	369,815	241
Human Resources	40,000	-	-	-
Business services	331,505	315,328	312,935	2,393
Technology planning	200,959	175,855	171,956	3,899
	919,826	925,323	918,457	6,866
Instructional services				
Instructional services	406.020	472.054	414.070	58,772
Math/science program	496,929 168,135	472,851 182,203	414,079 168,053	14,150
Summer schools	20,000	17,375	17,375	14,150
American History grant	20,000 174,704	200,188		14,806
NCLB (ECIA) projects	·	182,442	185,382 93,744	88,698
Pupil support services	20,517 5,000	·		00,090
Fupii support services	885,285	5,000 1,060,059	5,000 883,633	176,426
	665,265	1,000,039	003,033	170,420
Other service areas				
Operation and maintenance	80,550	93,019	89,061	3,958
Capital outlay	30,000	-	-	-
Community Health grant	-	35,571	35,571	-
Outgoing transfers / other	138,160	95,660	95,660	
	248,710	224,250	220,292	3,958
Total expenditures	2,053,821	2,209,632	2,022,382	187,250
EXCESS OF REVENUES AND OTHER SOURCES OVER (UNDER) EXPENDITURES AND OTHER USES	(3/1 072)	(305 304)	(264,528)	40.772
EXPENDITURES AND OTHER USES	(341,872)	(305,301)	(204,526)	40,773
FUND BALANCES, beginning of the year	1,001,046	1,093,570	1,093,570	
FUND BALANCES, end of the year	\$ 659,174	\$ 788,269	\$ 829,042	\$ 40,773

REQUIRED SUPPLEMENTARY INFORMATION BUDGETARY COMPARISON SCHEDULE - SPECIAL EDUCATION FUND

	Budget /	Budget Amounts		Variance with
	Original	Final	Actual	Final Budget
DEVENUE				
REVENUES	Ф 2.00E E00	Ф 2.040.000	¢ 2 020 400	<u></u>
Local sources	\$ 3,905,588	\$ 3,919,688	\$ 3,938,460	\$ 18,772
State sources	1,054,949	1,284,155	1,284,155	- (44.474)
Federal sources	1,838,198	1,807,844	1,763,673	(44,171)
Incoming transfers / other	147,910	155,137	147,776	(7,361)
Total revenues	6,946,645	7,166,824	7,134,064	(32,760)
EXPENDITURES				
Direct Instruction				
Pied Piper - MoCI	608,778	618,778	606,623	12,155
Pied Piper - SCI	554,094	569,358	564,200	5,158
Hearing impaired	164,128	164,128	156,348	7,780
ECDD Classroom	198,575	205,526	190,197	15,329
	1,525,575	1,557,790	1,517,368	40,422
Instructional support	054.400	054.400	007.500	00.500
Psychological services	654,120	654,120	627,528	26,592
Learning disabilities	277,189	212,896	223,317	(10,421)
Mentally impaired	97,142	135,027	132,819	2,208
Autistic impaired	93,978	93,978	87,609	6,369
Speech therapy	688,020	688,020	673,667	14,353
Social work	190,125	190,125	185,404	4,721
Literacy consultant	90,968	76,840	72,791	4,049
Occupational therapy	204,730	202,773	199,298	3,475
Physical therapy	112,400	114,282	109,818	4,464
Improvement of instruction	53,334	45,737	29,858	15,879
Vision	66,071	61,799	57,792	4,007
ECDD Consultant	237,003	237,003	222,951	14,052
Early on Consultant	69,438	70,695	69,389	1,306
Transition services	153,571	154,399	146,822	7,577
	2,988,089	2,937,694	2,839,063	98,631
Administrative				
Planning, Monitoring, Data collection	192,932	217,644	192,498	25,146
Instructional supervision	402,810	378,016	370,105	7,911
Board of education	33,500	38,500	32,140	6,360
_ 30.0 0. 00000.011	629,242	634,160	594,743	39,417
	020,272	001,100	001,740	

Alpena-Montmorency-Alcona Educational Service District REQUIRED SUPPLEMENTARY INFORMATION

REQUIRED SUPPLEMENTARY INFORMATION BUDGETARY COMPARISON SCHEDULE - SPECIAL EDUCATION FUND

	Budget Amounts Original Final			Actual		Variance with Final Budget		
Other service areas								
Operation and maintenance	\$	150,576	\$	175,576	\$	144,223	\$	31,353
Pupil transportation		290,500		367,186		354,179		13,007
Local P.A.C.		500		500		-		500
Capital outlay		45,000		15,000		14,862		138
Outgoing transfers / other		1,479,414		1,484,821		1,484,821		-
		1,965,990		2,043,083		1,998,085		44,998
Total expenditures		7,108,896		7,172,727		6,949,259		223,468
EXCESS OF REVENUES AND OTHER SOURCES OVER (UNDER)								
EXPENDITURES AND OTHER USES		(162,251)		(5,903)		184,805		190,708
FUND BALANCES, beginning of the year		2,419,656		2,829,449		2,829,449		
FUND BALANCES, end of the year	\$	2,257,405	\$	2,823,546	\$	3,014,254	\$	190,708

OTHER SUPPLEMENTAL INFORMATION AND INDIVIDUAL FUND STATEMENTS

COMBINING BALANCE SHEET - OTHER GOVERNMENTAL FUNDS

June 30, 2008

	chool unch	De Serv		Gove	al Other ernmental unds
ASSETS					
Cash and cash equivalents Accounts receivable Due from other governmental units Investments	\$ 1,330 - 827 -	\$	- - -	\$	1,330 - 827 -
Total assets	\$ 2,157	\$		\$	2,157
LIABILITIES AND EQUITIES					
Accounts payable Due to other funds Due to other governmental units Accrued expenditures Salaries payable	\$ 63 1,118 5 200 673	\$	- - - -	\$	63 1,118 5 200 673
Total liabilities	 2,059				2,059
Fund Equity Fund balances Undesignated	98				98
Total fund equity	98				98
Total liabilities and fund equity	\$ 2,157	\$	<u>-</u>	\$	2,157

COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - OTHER GOVERNMENTAL FUNDS

Year ended June 30, 2008

		chool unch	De Serv		Gove	al Other ernmental unds
REVENUES	c	0.075	c		ф	0.075
Local sources State sources	\$	8,075 2,694	\$	-	\$	8,075 2,694
Federal sources		18,826				18,826
Total revenues		29,595				29,595
EXPENDITURES						
Food services		74,854		-		74,854
Debt service			-			-
Total expenditures		74,854				74,854
OTHER FINANCING SOURCES (USES)						
Transfers from other funds		42,216		-		42,216
Transfers to other funds		42,216		<u>-</u>		42,216
EXCESS OF REVENUES AND OTHER SOURCES OVER (UNDER) EXPENDITURES						
AND OTHER USES		(3,043)		-		(3,043)
FUND BALANCES, beginning of the year		3,141				3,141
FUND BALANCES, end of the year	\$	98	\$		\$	98

GENERAL FUND

BALANCE SHEET

	_	Jun	e 30	
		2008		2007
ASSETS				
Cash and cash equivalents	\$	394	\$	382
Taxes receivable		4,132		3,587
Accounts receivable		5,493		45,709
Due from other funds		-		4,080
Due from other governmental units		280,756		271,348
Interest receivable on investments and deposits		449		2,909
Investments Other current assets		885,774 1,051		868,711 57,289
Other current assets		1,051		57,209
Total assets		1,178,049	\$	1,254,015
LIABILITIES AND EQUITY				
Accounts payable	\$	33,134	\$	51,642
Due to other funds		208,537		-
Due to other governmental units		27,172		49,208
Accrued expenditures		11,613		166
Salaries payable		25,929		11,530
Deferred revenue		42,622		47,899
Total liabilities		349,007		160,445
Fund Equity				
Fund balances				
Undesignated		829,042		1,093,570
Total fund equity		829,042		1,093,570
Total liabilities and equity	\$	1,178,049	\$	1,254,015

GENERAL FUND

)	
	2008		
	Final Budget	Actual	Actual
REVENUES			
LOCAL SOURCES			
Property tax levy	\$ 394,102	\$ 395,657	\$ 377,412
Penalties and interest on delinquent taxes	655	862	343
Revenue in lieu of taxes	1,800	3,155	1,687
Tuition - Camp Wilderness	17,640	17,640	20,000
Earnings on investments and deposits	42,500	43,099	50,574
Conference fees	2,200	2,144	4,380
Internet fees	720	720	1,008
Rental of facility	375	375	1,525
Sprinkler Lake - dues/fees	8,000	8,423	3,138
Private sources (contributions)	500	1,000	16,257
Service Fees	6,000	5,025	-
USF reimbursement	11,600	11,650	4,392
Miscellaneous	2,000	2,849	4,476
	488,092	492,599	485,192
STATE SOURCES			
State aid			
Restricted	200,581	165,246	441,989
Unrestricted	397,060	408,834	200,686
Other	52,230	40,975	34,782
	649,871	615,055	677,457
FEDERAL SOURCES			
Abstinence grant	31,722	31,722	160,392
NCLB Title II, Part A Teacher training	162,891	74,456	55,722
NCLB Title II, Part B Math and science	19,217	19,217	7,897
NCLB Title II, Part D Education technology	-	-	299,390
NCLB Title V, Part A Innovative	334	71	1,242
R.E.A.P.	33,555	19,927	20,101
Teaching American History	206,950	191,325	299,401
,	454,669	336,718	844,145
INTERDISTRICT SOURCES			
Other school districts	91,421	91,421	64,353
Cirior Soriosi districts	91,421	91,421	64,353
OTHER COURCES			
OTHER SOURCES		50-	
Sale of fixed assets	585	585	
Reimbursements and refunds	9,693	9,693	1,978
	10,278	10,278	1,978

GENERAL FUND

			Year e	ended June 30	
		2008 al Budget		2008 Actual	2007 Actual
		ai buuget		Actual	Actual
EXPENDITURES					
INSTRUCTION					
ELEMENTARY					
Salaries	\$	31,581	\$	27,368	\$ 32,274
Employee benefits		7,219		4,939	6,766
Purchased services		6,500		5,368	6,808
Supplies and materials		25,801		12,769	17,730
		71,101		50,444	 63,578
MIDDLE/JUNIOR HIGH					400.400
Supplies and materials					 139,197
	_	-			 139,197
SUMMER SCHOOL					
Salaries		8,501		8,501	10,218
Employee benefits		498		498	2,382
Purchased services		4,300		4,300	2,702
Supplies and materials		3,284		3,284	4,470
		16,583		16,583	19,772
COMPENSATORY EDUCATION					
Supplies and materials		6			
		6			
Total instruction		87,690		67,027	 222,547
SUPPORTING SERVICES					
PUPIL SERVICES					
TRUANCY/ABSENTEEISM SERVICES					
Purchased Services		5,000		5,000	 5,000
		5,000		5,000	5,000
GUIDANCE SERVICES					
Salaries		13,170		9,354	327
Employee benefits		3,336		6,207	445
Purchased services		15,143		5,930	44,344
Supplies and materials		13,320		8,789	 1,638
	_	44,969		30,280	46,754
Total pupil services		49,969		35,280	 51,754

GENERAL FUND

			Y <u>ea</u> r	ended June 30		
	Fin	2008 al Budget		2008 Actual		2007 Actual
EXPENDITURES (CONTINUED)						
INSTRUCTIONAL STAFF SERVICES						
IMPROVEMENT OF INSTRUCTION						
Salaries	\$	226,192	\$	232,943	\$	186,455
Employee benefits		106,411		113,673		73,668
Purchased services		260,088		176,522		435,184
Supplies and materials		125,936		107,397		59,070
Capital outlay		6,780		6,780		-
Other		6,684		5,535		5,039
		732,091		642,850		759,416
COMPUTER-ASSISTED INSTRUCTION						0.400
Purchased services	-			<u> </u>		2,168
	_			<u> </u>		2,168
ASSESMENT						00.422
Purchased services						80,133 80,133
Total instructional staff services		732,091		642,850		841,717
GENERAL ADMINISTRATION						
BOARD OF EDUCATION						
Salaries		4,000		4,080		3,240
Employee benefits		306		301		234
Purchased services		42,705		42,847		39,890
Supplies and materials		2,165		2,098		568
Other		9,491		9,445		9,352
		58,667		58,771		53,284
EVECTITIVE ADMINISTRATION						
EXECUTIVE ADMINISTRATION		057.000		057.400		400.000
Salaries		257,333		257,133		193,690
Employee benefits		84,174		86,878		65,401
Purchased services		7,250		6,370		11,758
Supplies and materials		6,032		5,229		3,499
Other	-	6,600		6,692		5,823
		361,389		362,302	-	280,171
Total general administration		420,056		421,073		333,455

GENERAL FUND

		2000	Year e	ended June 30	0007
	Fin	2008 al Budget		2008 Actual	 2007 Actual
EXPENDITURES (CONTINUED)					
BUSINESS SERVICES					
FISCAL SERVICES					
Salaries	\$	174,213	\$	174,213	\$ 138,282
Employee benefits		96,194		96,150	68,597
Purchased services		27,250		25,210	9,967
Supplies and materials		7,190		6,656	4,829
Capital outlay		-		-	594
Other		995		1,016	 444
		305,842		303,245	 222,713
OTHER BUSINESS SERVICES					
Purchased services		2,917		2,917	3,080
Other	-	1,750		1,517	 739
		4,667		4,434	 3,819
Total business services		310,509		307,679	226,532
OPERATIONS AND MAINTENANCE					
OPERATIONS AND MAINTENANCE					
Salaries		25,800		25,380	19,716
Employee benefits		23,115		22,846	15,033
Purchased services		77,315		63,146	66,416
Supplies and materials		30,639		30,185	25,501
Other	-	230		230	 126,666
Total operation and maintenance		157,099		141,787	 126,666
PUPIL TRANSPORTATION					
PUPIL TRANSPORTATION					
Purchased services		2,400		2,400	 2,269
Total pupil transportation		2,400		2,400	 2,269
	·				

GENERAL FUND

			Year	ended June 30			
		2008 al Budget		2008 Actual		2007 Actual	
EXPENDITURES (CONTINUED)							
CENTRAL SERVICES							
PLANNING AND RESEARCH							
Purchased services	\$	63,200 63,200	\$	38,057 38,057	\$	19,722 19,722	
CTAFE/DEDCONNEL CEDVICES							
STAFF/PERSONNEL SERVICES Purchased Services Other		10,867 200		9,713 200		2,400	
Other		11,067		9,913		2,400	
INFORMATION MANAGEMENT SERVICES							
Salaries		76,229		75,062		57,712	
Employee benefits		38,417		38,096		30,744	
Purchased services		52,835		51,034		56,810	
Supplies and materials		5,750		5,432		9,167	
Capital outlay		2,623		2,332		-	
Other	-	175.054		- 171,956		400 154,833	
	-	175,854		171,956		154,833	
PUPIL ACCOUNTING							
Purchased services		12,067		12,067		20,787	
		12,067		12,067		20,787	
Total central services		262,188		231,993		197,742	
Total supporting services		1,934,312		1,783,062		1,780,135	
FOOD SERVICES							
Salaries		1,430		1,430		_	
Employee benefits		1,962		1,962		_	
		3,392		3,392		-	
Total food services		3,392		3,392		<u>-</u>	
COMMUNITY SERVICES							
COMMUNITY ACTIVITIES							
Other		7,526		499		571	
		7,526		499		571	

GENERAL FUND

			Year	ended June 30		
		008 Budget		2008 Actual		2007 Actual
EXPENDITURES (CONTINUED)						
NON-PUBLIC SCHOOLS PUPILS Supplies and materials	\$	80 80	\$	71 71	\$	196 196
OTHER COMMUNITY SERVICES Purchased services Supplies and materials		17,276 3,350 20,626		10,925 3,468 14,393		9,056 308 9,364
Total community services		28,232		14,963		10,131
INTERDISTRICT TRANSFERS Payments to other districts Payments to other governmental entities		33,741		- 33,741		44,371 160,632
Total interdistrict transfers		33,741		33,741		205,003
CAPITAL OUTLAY						
BUILDING IMPROVEMENTS SERVICES Capital outlay		26,605 26,605		24,537 24,537		12,196 12,196
OTHER CONSTRUCTION SERVICES Capital outlay		<u>-</u>		<u>-</u>		240 240
Total capital outlay		26,605		24,537		12,436
Total expenditures	2	,113,972		1,926,722		2,230,252
OTHER FINANCING SOURCES (USES) Transfers from other funds Transfers to other funds		210,000 (95,660) 114,340		211,783 (95,660) 116,123		251,731 (135,160) 116,571
EXCESS OF REVENUES AND OTHER SOURCES OVER (UNDER) EXPENDITURES AND OTHER USES	,	(305,301)		(264,528)		(40,556)
FUND BALANCES, beginning of the year	1	,093,570		1,093,570	-	1,134,126
FUND BALANCES, end of the year	\$	788,269	\$	829,042	\$	1,093,570

SPECIAL EDUCATION FUND

BALANCE SHEET

		<u>J</u> un	e <u>30</u>	
		2008		2007
ASSETS				
Cash and cash equivalents	\$	444	\$	432
Taxes receivable Accounts receivable		31,390 533		27,714
Due from other funds		209,655		10,431
Due from other governmental units		745,736		878,280
Interest receivable on investments and deposits		78		2,683
Investments		2,763,937		2,477,126
Other current assets		1,136		-
Total assets	\$	3,752,909	\$	3,396,666
LIABILITIES AND EQUITIES				
Accounts payable	\$	23,052	\$	19,316
Due to other governmental units		17,976		17,596
Accrued expenditures		213,208		180,053
Salaries payable Deferred revenue		474,589 9,831		350,252
		738,656		567,217
Fund Equity				
Fund balances		0.044.050		0.000.440
Undesignated		3,014,253		2,829,449
Total fund equity		3,014,253		2,829,449
Total liabilities and equity	_ \$	3,752,909	\$	3,396,666

SPECIAL EDUCATION FUND

		Year ended June 30		
	2008 Final Budget	2008 Actual	2007 Actual	
REVENUES				
LOCAL SOURCES Property taxes Penalties and interest on delinquent taxes Revenue in lieu of taxes Earnings on investments and deposits Medicaid fee for service Private sources (contributions) Miscellaneous	\$ 3,637,488 5,000 16,500 140,000 120,000 - 700 3,919,688	\$ 3,651,832 7,922 27,509 141,950 108,513 - 735 3,938,461	\$ 3,399,706 3,074 15,196 167,941 130,918 2,654 348 3,719,837	
STATE SOURCES State aid		0,000,101	5,110,001	
Restricted Vocational rehabilitation	1,264,155 20,000	1,264,155 20,000	1,136,937 20,000	
	1,284,155	1,284,155	1,156,937	
FEDERAL SOURCES	4 00 4 00 5	4 504 440	4 570 004	
P.L. 94-142 Special education P.L. 94-142 Preschool incentive	1,684,395 40,011	1,591,443 40,011	1,570,984 40,199	
I.D.E.A Part B MiBLSi	10,000	10,000	21,693	
Infants and toddlers - Early on Michigan	73,438	71,198	72,698	
Medicaid - Outreach	70,400	51,019	59,024	
Modicala Californi	1,807,844	1,763,671	1,764,598	
INTERDISTRICT SOURCES				
Other received from other public schools	54,129	46,768	74,636	
	54,129	46,768	74,636	
OTHER SOURCES				
Sale of fixed assets	-	-	200	
Reimbursements and refunds	5,848	5,848	1,978	
	5,848	5,848	2,178	
Total revenues	7,071,664	7,038,903	6,718,186	

SPECIAL EDUCATION FUND

		Year ended June 30	
	2008 Final Budget	2008 Actual	2007 Actual
EXPENDITURES			
INSTRUCTION			
SPECIAL EDUCATION			
Salaries	\$ 860,167	\$ 845,432	\$ 839,460
Employee benefits	503,735	496,226	452,712
Purchased services	8,780	1,998	9,047
Supplies and materials	20,480	16,978	15,695
Capital outlay	4,248	4,247	6,185
Other	300	4.004.004	124
	1,397,710	1,364,881	1,323,223
Total instruction	1,397,710	1,364,881	1,323,223
SUPPORTING SERVICES			
PUPIL SERVICES			
HEALTH SERVICES			
Salaries	205,654	199,068	188,407
Employee benefits	101,851	101,942	96,172
Purchased services	7,850	6,726	7,780
Supplies and materials	1,700	1,380	2,000
	317,055	309,116	294,359
PSYCHOLOGICAL SERVICES			
Salaries	438,838	433,237	395,044
Employee benefits	190,582	175,186	143,953
Purchased services	14,500	12,651	10,483
Supplies and materials	8,020	4,274	5,101
Capital outlay	2,180	2,180	
	654,120	627,528	554,581
SPEECH PATHOLOGY			
Salaries	474,620	467,805	444,712
Employee benefits	196,928	190,080	175,664
Purchased services	10,831	9,489	13,576
Supplies and materials	5,641	6,293	5,852
	688,020	673,667	639,804
SOCIAL WORK SERVICES			
Salaries	129,621	129,685	121,606
Employee benefits	54,714	49,932	48,470
Purchased services	4,700	4,697	4,421
Capital outlay	1,090	1,090	-
	190,125	185,404	174,497

SPECIAL EDUCATION FUND

		Year ended June 30			
	2008 Final Budget	2008 Actual	2007 Actual		
EXPENDITURES (CONTINUED)					
TEACHER CONSULTANT					
Salaries	\$ 591,883	\$ 594,121	\$ 570,243		
Employee benefits	272,103	257,235	237,820		
Purchased services	29,759	20,070	16,558		
Supplies and materials	2,950	2,279	1,134		
Capital outlay	3,270	3,270			
	899,965	876,975	825,755		
Total pupil services	2,749,285	2,672,690	2,488,996		
INSTRUCTIONAL SUPPORT					
OTHER PUPIL SUPPORT SERVICES					
Salaries	71,085	70,889	68,932		
Employee benefits	53,182	47,149	47,108		
Purchased services	14,000	11,631	14,924		
Supplies and materials	7,132	10,252	19,454		
	145,399	139,921	150,418		
IMPROVEMENT OF INSTRUCTION	40.000	40.704	44.504		
Salaries	48,023	46,794	14,521		
Employee benefits Purchased services	26,567 29,788	25,691	3,585		
Supplies and materials	29,766	23,756 9,963	10,781 4,238		
Capital outlay	1,090	1,090	4,230		
Other	8,165	8,165	1,128		
Guidi	135,623	115,459	34,253		
SUPERVISION/DIRECTION OF					
INSTRUCTIONAL STAFF					
Salaries	284,506	282,718	303,794		
Employee benefits	137,485	135,938	140,099		
Purchased services	12,865	10,822	9,523		
Supplies and materials	11,500	9,167	8,293		
Capital outlay	-	-	18,256		
Other	480	447	800		
	446,836	439,092	480,765		
Total instructional support	727,858	694,472	665,436		

SPECIAL EDUCATION FUND

		Year ended June 30	
	2008 Final Budget	2008 Actual	2007 Actual
EXPENDITURES (CONTINUED)			
BUSINESS SERVICES			
BOARD OF EDUCATION	•		
Purchased services	\$ -	\$ -	\$ 5,853 5,853
			3,000
FISCAL SERVICES			
Purchased services	5,500	5,041	5,141
	5,500	5,041	5,141
OTHER RUSHIESS OF RUSHS			
OTHER BUSINESS SERVICES	47.000	40.440	45.000
Purchased services Other	17,000 16,000	13,418 13,681	15,999 5,386
Other	33,000	27,099	21,385
		21,000	21,000
Total business services	38,500	32,140	32,379
OPERATION AND MAINTENANCE			
OPERATION AND MAINTENANCE			
Salaries	36,466	36,464	34,976
Employee benefits	24,884	23,555	21,313
Purchased services	35,476	26,632	31,302
Supplies and materials	58,750	53,376	52,712
Capital outlay	20,000 175,576	4,196	140,303
	175,576	144,223	140,303
Total operation and maintenance	175,576	144,223	140,303
PUPIL TRANSPORTATION			
PUPIL TRANSPORTATION			
Purchased services	260,898	250,805	277,974
Supplies and materials	61,500	58,897	44,615
Capital outlay	38,200	38,200	732
Other	1,000	369	732
	361,598	348,271	323,321
Total pupil transportation	361,598	348,271	323,321

SPECIAL EDUCATION FUND

			Year	ended June 30			
	F:	2008		2008	2007		
	<u> Fin</u>	al Budget		Actual	 Actual		
EXPENDITURES (CONTINUED)							
CENTRAL SERVICES							
PLANNING AND RESEARCH							
Salaries	\$	98,436	\$	91,195	\$ 83,808		
Employee benefits		48,663		42,187	37,583		
Purchased services		8,545		5,283	5,139		
Supplies and materials		500		38	-		
Other		100		80	95		
		156,244		138,783	126,625		
INFORMATION MANAGEMENT SERVICES							
Salaries		43,484		37,523	36,458		
Employee benefits		18,704		16,181	13,028		
Purchased services		250		10	80		
		62,438		53,714	49,566		
Total central services		218,682		192,497	176,191		
Total supporting services		4,271,499		4,084,293	176,191		
COMMUNITY SERVICES							
OTHER COMMUNITY SERVICES							
Purchased services		610		110	334		
Supplies and materials		269		292	-		
Other		-		-	268		
		879		402	602		
Total community services		879		402	 602		
INTERDISTRICT TRANSFERS							
TRANSFERS							
Act 18		1,118,781		1,118,781	1,111,755		
Medicaid		112,540		112,540	142,659		
		1,231,321		1,231,321	1,254,414		
Total interdistrict transfers		1,231,321		1,231,321	1,254,414		

SPECIAL EDUCATION FUND

		Year ended June 30						
	Fi	2008 nal Budget	2008 Actual			2007 Actual		
CAPITAL OUTLAY								
SITE IMPROVEMENTS								
Capital outlay	\$	17,000 17,000	\$	14,862 14,862	\$	-		
Total capital outlay		17,000		14,862				
Total expenditures		6,918,409		6,695,759		6,404,865		
OTHER FINANCING SOURCES (USES) Transfers from other funds Transfers to other funds		95,160 (253,500) (158,340)		95,160 (253,500) (158,340)		95,160 (251,731) (156,571)		
EXCESS OF REVENUES AND OTHER SOURCES OVER (UNDER) EXPENDITURES AND OTHER USES		(5,085)		184,804		156,750		
FUND BALANCES, beginning of the year		2,829,449		2,829,449		2,672,699		
FUND BALANCES, end of the year	\$	2,824,364	\$	3,014,253	\$	2,829,449		

SCHOOL LUNCH FUND

BALANCE SHEET

	Jun	e 30		
	 2008	2007		
ASSETS				
Cash and cash equivalents	\$ 1,330	\$	18,026	
Accounts receivable	-		84	
Due from other governmental units Investments	827		700 77	
mvesuments	 		7.1	
Total assets	\$ 2,157	\$	18,887	
LIABILITIES AND EQUITY				
Accounts payable	\$ 63	\$	218	
Due to other funds	1,118		14,511	
Due to other governmental units	5		-	
Accrued expenditures	200		275	
Salaries payable	 673		742	
Total liabilities	 2,059		15,746	
Fund Equity				
Fund balances				
Undesignated	 98		3,141	
Total fund equity	 98		3,141	
Total liabilities and equity	\$ 2,157	\$	18,887	

SCHOOL LUNCH FUND

	Year ended June 30							
	20			2008		2007		
DEVENUE	Final E	Budget		Actual		Actual		
REVENUES								
LOCAL SOURCES								
Sales to students - lunch	\$	5,100	\$	4,673	\$	5,271		
Sales to students - breakfast		2,000		1,733		2,135		
Sales to adults - lunch		750		739		618		
Sales to adults - breakfast		15		9		14		
Sales - milk		150		145		205		
Earnings on investments and deposits		635		697		126		
Miscellaneous		175		79		106		
		8,825		8,075		8,475		
STATE SOURCES								
State aid - breakfast		2,527		2,527		2,900		
State aid - lunch		168		167		150		
	-	2,695		2,694		3,050		
				_,00.		0,000		
FEDERAL SOURCES		44.050		44.004		0.454		
School lunch		11,250		11,364		9,451		
School breakfast		6,600		6,668		6,555		
USDA entitlement		1,800		794		255		
USDA bonus		200 19,850		18,826		18 16,279		
		10,000		10,020		10,210		
Total revenues		31,370		29,595		27,804		
EXPENDITURES								
Salaries		28,912		28,770		25,943		
Employee benefits		21,565		21,428		19,217		
Purchased services		150		315		7		
Supplies and materials		26,500		24,065		20,179		
Other		273		277		25		
Total expenditures		77,400		74,855		65,371		
OTHER FINANCING SOURCES (USES)								
Transfers from other funds		44,000		42,217		40,000		
EXCESS OF REVENUES AND OTHER SOURCES OVER (UNDER)								
EXPENDITURES AND OTHER USES		(2,030)		(3,043)		2,433		
FUND BALANCES, beginning of the year		3,141		3,141		708		
FUND BALANCES, end of the year	\$	1,111	\$	98_	\$	3,141		

AGENCY FUND

BALANCE SHEET

	June 30			
	2008			2007
ASSETS				
Cash and cash equivalents Accounts receivable Investments	\$	55,457 8,005 16,735	\$	82,250 9,789 16,070
Total assets	\$	80,197	\$	108,109
LIABILITIES AND EQUITY				
Accounts payable Due to student activities	\$	- 80,197	\$	42,760 65,349
Total liabilities		80,197		108,109
Fund Equity Fund balances Undesignated		<u>-</u>		<u> </u>
Total fund equity				
Total liabilities and equity	\$	80,197	\$	108,109

AGENCY FUND STATEMENT OF RECEIPTS, DISBURSEMENTS, AND DEPOSITS HELD

STUDENT ACTIVITIES	_	alances e 30, 2007	A	dditions	Re	ductions	 alances e 30, 2008
Flower Fund	\$	4,515	\$	7,368	\$	5,943	\$ 5,940
Sprinkler Lake		20,499		3,487		508	23,478
Greenhouse		32,305		30,771		20,790	42,286
Playground		2,441		1,512		3,152	801
Piper Fund		5,057		6,229		5,036	6,250
Living with ASD		-		703		420	283
Circle of Friends		-		250		58	192
Memorials		532		1,663		1,228	 967
	\$	65,349	\$	51,983	\$	37,135	\$ 80,197

SCHEDULE OF INDEBTEDNESS

June 30, 2008

	Interest Rate	Fiscal Year of Maturity	Principal Payable		Annual Interest Payable		
1998 School Improvement Bonds	4.76%	2009	\$	20,213	\$	5,292	
Date of issue: 11/24/98	4.76%	2010		21,175		4,330	
Amount of issue: \$363,201	4.76%	2011		22,183		3,322	
	4.76%	2012		23,238		2,266	
	4.76%	2013		62,052		14,458	
			\$	148,861	\$	29,668	

FEDERAL FINANCIAL ASSISTANCE

SCHEDULE OF FEDERAL FINANCIAL ASSISTANCE

For the year ended June 30, 2008

Federal Grantor/Pass Through Grantor/Program Title	Federal CFDA Number	Pass-Through Grantor's Number	Program or Award Amount
U.S. Department of Agriculture			
Passed through State of Michigan Department of Education:			
Food Donation Entitlement commodities Bonus commodities	10.550	N/A N/A	\$ 794 -
			794
School Breakfast Program National School Lunch-Breakfast National School Lunch-Breakfast	10.553	081970 071970	5,880 6,278 12,158
National School Lunch Program Section 4 - All lunches Section 4 - All lunches Section 11 - Free and reduced lunches Section 11 - Free and reduced lunches	10.555	081950 071950 081960 071960	1,312 1,383 8,753 7,823 19,271
Total U.S. Department of Agriculture			32,223
U.S. Department of Education Direct Programs:			
Fund for the Improvement of Education Teaching American History	84.215	U215X040118	853,158 853,158
Rural Education REAP Small Rural School Achievement Program 07/08 REAP Small Rural School Achievement Program 06/07	84.358	S358A075863 S358A065863	20,395 19,804 40,199
Total Direct Programs			893,357
Passed through State of Michigan Department of Education:			
Special Education - Grants to States Early On Michigan Infant Toddler 2008	* 84.027A	081340 190	71,163 71,163
Special Education - Grants to States Service Provider Self Review Idea Service Provider Idea Transition 2007/2008 Idea ESOD 2007/2008	* 84.027A	080440 0708 080490 TS 070480 EOSD	4,000 50,000 45,000 99,000

^{* -} Major Program

Revenue Accrued (Deferred) at	Prior Year(s)	Curren	t Voor	Revenue Accrued (Deferred) at	Total
July 1, 2007	Expenditures	Receipts	Expenditures	June 30, 2008	Expenditures
July 1, 2007	Experiultures	<u>Receipts</u>	Experiorures		Experioritares
\$ -	\$ -	\$ 794	\$ 794	\$ -	\$ 794
<u> </u>		794	794	<u> </u>	794
<u> </u>				<u> </u>	
-	-	5,545	5,880	335	5,880
329 329	5,490 5,490	1,117 6,662	788 6,668	335	6,278
020	0,400	0,002	0,000		12,100
-	-	1,290	1,312	22	1,312
62	1,194	251	189	-	1,38
309	- 6 712	8,282 1,419	8,753 1,110	471	8,75
371	6,713 7,907	11,242	11,364	493	7,82 19,27
700	13,397	18,698	18,826	828	32,22
60,806	646,208	119,287	191,325	132,844	837,53
60,806	646,208	119,287	191,325	132,844	837,53
-	-	5,526	6,767	1,241	6,76
6,644 6,644	6,644 6,644	19,804 25,330	13,160 19,927	1,241	19,80 26,57
67,450	652,852	144,617	211,252	134,085	864,10
07,400	032,032	144,017	211,232	134,003	004,104
_	_	66,832	68,923	2,091	68,92
		66,832	68,923	2,091	68,92
-	-	74	4,000	3,926	4,00
-	-	31,655	50,000	18,345	50,00
-		45,000	45,000	- 00.074	45,00
-		76,729	99,000	22,271	99,00

The accompanying notes are an integral part of this statement.

SCHEDULE OF FEDERAL FINANCIAL ASSISTANCE

For the year ended June 30, 2008

Federal Grantor/Pass Through Grantor/Program Title	Federal CFDA Number	Pass-Through Grantor's Number	Program or Award Amount
U.S. Department of Education -(continued)			
Passed through State of Michigan Department of Education -(continued):		
Special Education - Grants to States Special Ed Flowthrough	* 84.027A		
Special education - Flow-through 2007/2008 Special education - Flow-through 2006/2007 Special education - Flow-through 2005/2006		080450 0708 070450 0607 060450 0506	\$ 1,372,726 1,372,510 1,356,277
Special Education - Transition services		070490 TS	60,000 4,161,513
Special Education - Preschool Grants Special Education - Preschool	* 84.173A	080460 0708	40,011
Special Education - Preschool		070460 0607	40,199 80,210
Special Education - Grants for Infants and Families with Disabilities	84.181A		
Early on Michigan Early on Michigan		071340 190 061340 190	70,543 70,371 140,914
State Grants for Innovative Programs Title V - Part A Innovative	84.298	080250 0708	263
Title V - Part A Innovative Title V - Part A Innovative		070250 0607 060250 0607	496 953 1,712
Education Technology	84.318		
Title II - Part D Education Technology		064240-1	299,390 299,390
Improving Teacher Quality - State Grants Title II Part A Teacher Training Title II Part A Teacher Training Title II Part A Teacher Training	84.367	080520 0708 070520 0607 060520 0506	217 217 217 217 651
Total passed through Michigan Department of Education			4,854,553
Passed through MiBLSi Special Education - Grants to States Michigan's Integrated Behavior and Learning Support Inititive	* 84.027		
Cohort 3 - 2008		N/A	10,000 10,000

Revenue Accrued (Deferred) at		Prior Year(s)	Current Year			Revenue Accrued (Deferred) at		Total	
July 1, 2007 Expenditures			Receipts	E	penditures	Jun	e 30, 2008	E	xpenditures
\$	450,385 69,366	\$ - 1,159,841 1,356,277	\$ 910,700 601,716 69,366	\$	1,279,774 212,669	\$	369,074 61,338	\$	1,279,774 1,372,510 1,356,277
	20,000 539,751	<u>60,000</u> 2,576,118	 20,000 1,601,782		1,492,443		430,412	-	60,000 4,068,561
			.,		.,,		,		.,,
	- 13,104	- 40,199	36,106 13,104		40,011		3,905		40,011 40,199
	13,104	40,199	49,210		40,011		3,905		80,210
	8,710 889	68,268 70,371	9,535 889		2,275		1,450		70,543 70,371
	9,599	138,639	 10,424		2,275		1,450		140,914
	,	,	,		,		<u> </u>		,
	340	- 425	- 411		- 71		-		- 496
	706	817	 706		-		<u>-</u>		817
	1,046	1,242	 1,117		71		-		1,313
	51,795	299,390	51,795		_		_		299,390
	51,795	299,390	 51,795		-			-	299,390
			_				_		
	-	-	-		157		157		157
	217 217	217 217	217 217		-		-		217 217
	434	434	434		157		157		591
	615,729	3,056,022	1,858,323		1,702,880		460,286		4,758,902
	-	-	10,000		10,000		-		10,000
	-		10,000		10,000	-	-		10,000

SCHEDULE OF FEDERAL FINANCIAL ASSISTANCE

For the year ended June 30, 2008

Federal Grantor/Pass Through Grantor/Program Title	Federal CFDA Number	Pass-Through Grantor's Number	Program or Award Amount
U.S. Department of Education -(continued)			
Passed through Western Michigan University: Mathmatics and Science Partnerships NCLB Title II, Part B Mathematics and science NCLB Title II, Part B Mathematics and science	84.366	N/A N/A	\$ 19,217 36,452 55,669
Passed through Lake Superior State University: Improving Teacher Quality - State Grants NCLB Title II Part A	84.367	060290-904	200,000
Total U.S. Department of Education			6,013,579
U.S. Department of Health and Human Services			
Passed through State of Michigan Department of Community Health:			
Abstinence Education Program Michigan Abstinence Partnership - 2007	93.235	G0501MIAEGP	150,886 150,886
Medical Assistance Programs Medicaid Outreach Claims	93.778	N/A	51,019 51,019
Total U.S. Department of Health and Human Services			201,905
Total Federal Awards			\$ 6,247,707

Revenue Accrued (Deferred) at	Prior Year(s)	Curren		Revenue Accrued (Deferred) at	Total Expenditures	
July 1, 2007	Expenditures	Receipts	Expenditures	June 30, 2008		
\$ - 7,897 7,897	\$ - 16,921 16,921	\$ 19,217 7,897 27,114	\$ 19,217 - 19,217	\$ - - -	\$ 19,217 16,921 36,138	
20,755 20,755	110,299 110,299	78,638 78,638	74,299 74,299	16,416 16,416	184,598 184,598	
711,831	3,836,094	2,118,692	2,017,648	610,787	5,853,742	
75,444	119,164	107,166	31,722	-	150,886	
75,444	119,164	107,166	31,722	-	150,886	
-		51,019	51,019		51,019	
-		51,019	51,019		51,019	
75,444	119,164	158,185	82,741		201,905	
\$ 787,975	\$ 3,968,655	\$ 2,295,575	\$ 2,119,215	\$ 611,615	\$ 6,087,870	

NOTES TO SCHEDULE OF FEDERAL FINANCIAL ASSISTANCE

NOTE 1--SIGNIFICANT ACCOUNTING POLICIES.

The accompanying Schedule of Federal Financial Assistance presents the activity of all federal financial assistance programs of the Alpena-Montmorency-Alcona Educational Service District, Alpena, Michigan. The Alpena-Montmorency-Alcona Educational Service District's reporting entity is defined in Note 1 to the District's financial statements. All federal financial assistance received directly from federal agencies as well as federal financial assistance passed through other governmental agencies is included on the schedule.

The Office of Management and Budget OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations* established a risk-based approach to determine which Federal programs were major programs. This risk-based approach included consideration of: Current and prior audit experience, oversight by Federal agencies and pass-through entities, and the inherent risk of the Federal program. Major program determination was performed and is defined in Section 520 of the circular.

For the audit period ended June 30, 2008 the Alpena-Montmorency-Alcona Educational Service District's dollar threshold for larger Federal programs, which were regarded as Type A programs, were programs with Federal awards expended during the audit period which exceeded \$300,000. All other Federal programs were regarded as Type B programs. For the year ended June 30, 2008, the Alpena-Montmorency-Alcona Educational Service District qualified as a low-risk auditee as defined in Section 530 of the circular. No federal programs were considered to be high-risk and the determination was made that major programs were all Type A programs to encompass at least 25% of the total federal awards expended. During the year ended June 30, 2008, the Alpena-Montmorency-Alcona Educational Service District expended 81% of its total expenditures of Federal Awards programs audited as Major Programs.

NOTE 2--BASIS OF ACCOUNTING.

The accompanying Schedule of Federal Financial Assistance is presented using the accrual basis of accounting, which is described in Note 1 to the District's financial statements.

NOTE 3--CFDA.

This refers to the Catalog of Federal Domestic Assistance.

NOTE 4--RELATIONSHIP TO GOVERNMENTAL FUND FINANCIAL STATEMENTS.

Revenues from federal sources are reported in the service district's financial statements as follows:

	Federal <u>Revenues</u>
General Fund Special Revenue Funds:	\$ 336,718
Special Education Fund School Service Fund	1,763,671 18,826
Total Federal Revenues	\$ <u>2,119,215</u>
Expenditures per Schedule of Federal Financial Assistance	\$ <u>2,119,215</u>

NOTES TO SCHEDULE OF FEDERAL FINANCIAL ASSISTANCE

NOTE 5--RECONCILIATION TO MICHIGAN DEPARTMENT OF EDUCATION GRANT SECTION AUDITORS REPORT.

The following shows a reconciliation of current year receipts per the Schedule of Expenditures of Federal Awards to current payments per Michigan Department of Education Form R-7120 and the Cash Management System Grant Auditor Report (GAR):

Agency total current payments per Michigan Department of Education	\$1,875,561
Food donation Entitlement commodities Bonus commodities	794 -
Less state funded school breakfast	
	\$ <u>1,876.355</u>
Current year receipts passed through Michigan Department of Education:	
U.S. Department of Education U.S. Department of Agriculture	\$1,858,323
	\$ <u>1,876,355</u>

NOTE 6--RECEIPTS.

Current year receipts represent cash/payments-in-kind received from Federal sources during the period July 1, 2007 through June 30, 2008.

NOTE 7--SOURCE DOCUMENTATION.

When possible, project expenditures are vouched to various other supporting documentation, such as MDE Form DS-4044. The amounts reported on MDE R7120, Grant Section Auditors Report, reconcile with the schedule. Instances, if any, where the federal expenditures do not agree with supporting documents, have been reported as a finding.

REPORT ON PRIOR AUDIT FINDINGS

For the year ended June 30, 2008

<u>Program</u>	<u>Finding</u>	Questioned Costs

There were no findings or questioned costs noted.



Certified Public Accountants

PHILIP T. STRALEY, C.P.A.
ROBERT D. ILSLEY, C.P.A.
BERNARD R. LAMP, C.P.A.
TERRENCE D. YULE, C.P.A.
MARK L. SANDILA, C.P.A.
JAMES E. KRAENZLEIN, C.P.A./A.B.V.,C.V.A.
DONALD C. LEVREN

STRALEY, ILSLEY & LAMP P.C.

2106 U.S. 23 SOUTH, P.O. BOX 738 ALPENA, MICHIGAN 49707 TELEPHONE (989) 356-4531 FACSIMILE (989) 356-0494

TAX, AUDIT AND BUSINESS CONSULTANTS

RETIRED GORDON A. NETHERCUT, C.P.A. CARL F. REITZ, CP.A. WARREN W. YOUNG, C.P.A.

To the Board of Education Alpena-Montmorency-Alcona Educational Service District Alpena, Michigan

REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS. We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Alpena-Montmorency-Alcona Educational Service District, Alpena, Michigan, as of and for the year ended June 30, 2008, which collectively comprise the Alpena-Montmorency-Alcona Educational Service District, Alpena, Michigan's basic financial statements and have issued our report thereon dated October 2, 2008. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered the Alpena-Montmorency-Alcona Educational Service District's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Alpena-Montmorency-Alcona Educational Service District's internal control over financial reporting.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the Alpena-Montmorency-Alcona Educational Service District's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the Alpena-Montmorency-Alcona Educational Service District's financial statements that is more than inconsequential will not be prevented or detected by the Alpena-Montmorency-Alcona Educational Service District's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the Alpena-Montmorency-Alcona Educational Service District's internal control.

Our consideration of internal control over financial reported was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Alpena-Montmorency-Alcona Educational Service District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statements amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

We noted certain matters that we reported to management of Alpena-Montmorency-Alcona Educational Service District, Alpena, Michigan, in a separate letter dated October 2, 2008.

This report is intended solely for the information and use of management, the Board of Education, and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than those specified parties.

Straly, Ilsly & Lamp P.C.

October 2, 2008



Certified Public Accountants

PHILIP T. STRALEY, C.P.A.
ROBERT D. ILSLEY, C.P.A.
BERNARD R. LAMP, C.P.A.
TERRENCE D. YULE, C.P.A.
MARK L. SANDILA, C.P.A.
JAMES E. KRAENZLEIN, C.P.A./A.B.V.,C.V.A.
DONALD C. LEVREN

STRALEY, ILSLEY & LAMP P.C.

2106 U.S. 23 SOUTH, P.O. BOX 738 ALPENA, MICHIGAN 49707 TELEPHONE (989) 356-4531 FACSIMILE (989) 356-0494

TAX, AUDIT AND BUSINESS CONSULTANTS

RETIRED GORDON A. NETHERCUT, C.P.A. CARL P. REITZ, CP.A. WARREN W. YOUNG, C.P.A.

To the Board of Education Alpena-Montmorency-Alcona Educational Service District Alpena, Michigan

REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133 AND SUPPLEMENTAL SCHEDULE OF FEDERAL FINANCIAL ASSISTANCE.

Compliance

We have audited the compliance of Alpena-Montmorency-Alcona Educational Service District, Alpena, Michigan, with the types of compliance requirements described in the *U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement* that are applicable to each of its major federal programs for the year ended June 30, 2008. Alpena-Montmorency-Alcona Educational Service District, Alpena, Michigan's, major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal programs is the responsibility of Alpena-Montmorency-Alcona Educational Service District's management. Our responsibility is to express an opinion on Alpena-Montmorency-Alcona Educational Service District's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and OMB A-133 Audits of States, Local Governments, and Non-Profit Organizations. Those standards and OMB circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Alpena-Montmorency-Alcona Educational Service District, Alpena, Michigan's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on Alpena-Montmorency-Alcona Educational Service District, Alpena, Michigan's compliance with those requirements.

In our opinion, Alpena-Montmorency-Alcona Educational Service District, Alpena, Michigan, complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal financial assistance programs for the year ended June 30, 2008.

Internal Control Over Compliance

The management of the Alpena-Montmorency-Alcona Educational Service District, Alpena, Michigan, is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and grants applicable to federal programs. In planning and performing our audit, we considered the Alpena-Montmorency-Alcona Educational Service District, Alpena, Michigan's internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance, but not for the purpose of expressing an opinion on the effectiveness of Alpena-Montmorency-Alcona Educational Service District, Alpena, Michigan's internal control over compliance.

A control deficiency in an entity's internal control over compliance exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect noncompliance with a type of compliance requirement of a federal program on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to administer a federal program such that there is more than a remote likelihood that noncompliance with a type of compliance requirement of a federal program that is more than inconsequential will not be prevented or detected by the entity's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that material noncompliance with a type of compliance requirement of a federal program will not be prevented or detected by the entity's internal control.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

Schedule of Federal Financial Assistance

We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Alpena-Montmorency-Alcona Educational Service District, Alpena, Michigan, as of and for the year ended June 30, 2008, which collectively comprise the Alpena-Montmorency-Alcona Educational Service District, Alpena, Michigan's basic financial statements and have issued our report thereon dated October 2, 2008. Our audit was performed for the purpose of forming opinions on the financial statements that collectively comprise the Alpena-Montmorency-Alcona Educational Service District, Alpena, Michigan's, basic financial statements. The accompanying schedule of Federal Financial Assistance is presented for the purposes of additional analysis as required by OMB Circular A-133 and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

This report is intended solely for the information and use of management, the Board of Education, and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than those specified parties.

Stratey, Itshy ! Lamp P.C.

SCHEDULE OF FINDINGS AND QUESTIONED COSTS

For the year ended June 30, 2008

A. Summary of Audit Results

- 1. The Auditors' report expresses an unqualified opinion on the basic financial statements of the Alpena-Montmorency-Alcona Educational Service District.
- No reportable conditions relating to the audit of the financial statements are reported in the Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards.
- 3. The results of our tests disclosed no instances of noncompliance, or other matters material to the financial statements of the Alpena-Montmorency-Alcona Educational Service District that are required to be reported under Government Auditing Standards.
- 4. No reportable conditions relating to the audit of the major federal award programs are reported in the Report on Compliance with Requirements Applicable to each Major Program and Internal Control Over Compliance in Accordance with OMB Circular A-133 and Supplemental Schedule of Federal Financial Assistance.
- 5. The Auditors' Report on Compliance for Major Programs expresses an unqualified opinion.
- 6. The Auditors' report disclosed no instances of findings relative to the major federal award programs required to be reported under Section 510(A) of OMB Circular A-133.
- 7. Programs tested as major programs:
 - U.S. Department of Education Special Education Cluster
 Special Education Grants to States CFDA #8

Special Education – Grants to States CFDA #84.027 Special Education – Preschool Grants CFDA #84.173

- 8. The threshold for distinguishing Type A and Type B Programs was \$300,000.
- 9. Alpena-Montmorency qualified as a low-risk auditee under criteria in Section 530 of (OMB) Circular A-133.
- B. Summary of Findings Relating to the Financial Statements.

There were no findings relating to the financial statements which are required to be reported under generally accepted government auditing standards.

C. Findings and Questioned Costs of Major Federal Award Programs.

There were no findings or questioned costs related to the major federal award programs for the year ended June 30, 2008.

CORRECTIVE ACTION PLAN

For the year ended June 30, 2008

A Corrective Action Plan is not required since there are no findings or questioned costs.

SCHEDULE OF FEDERAL FINANCIAL ASSISTANCE PROVIDED TO SUB RECIPIENTS

For the year ended June 30, 2008

Sub recipient	Program	Project Number	C.F.D.A. Number	•	Amount warded
Cheboygan Youth Center District Health # 4 The Hub in Onaway Alpena Boys and Girls Club Big Brothers	ABSTINENCE 2007 ABSTINENCE 2007 ABSTINENCE 2007 ABSTINENCE 2007 ABSTINENCE 2007	20072088-00 20072088-00 20072088-00 20072088-00 20072088-00	93.235 93.235 93.235 93.235 93.235	\$	7,500 63,915 22,327 7,500 12,431
Totals				\$	113,673

Due to (from) sub recipient at June 30, 2007		Prior Year(s) expenditures			Current year				Due to (from)	
				Cash Transferred		Reported Expenditures		sub recipient at June 30, 2008		
\$	833	\$	7,500	\$	2,833	\$	2,000	\$	_	
	2,339		63,915		19,423		17,084		-	
	-		22,327		5,656		5,656		-	
	-		7,500		2,000		2,000		-	
	690		12,431		3,840		3,150		-	
\$	3,862	\$	113,673	\$	33,752	\$	29,890	\$	-	



STRALEY, ILSLEY & LAMP P.C.

2106 U.S. 23 SOUTH, P.O. BOX 738 ALPENA, MICHIGAN 49707 TELEPHONE (989) 356-4531 FACSIMILE (989) 356-0494

PHILIPT, STRALEY, C.P.A.
ROBERT D. ILSLEY, C.P.A.
BERNARD R. LAMP, C.P.A.
MARK L. SANDOLA, C.P.A.
TERRENGE D. YOLE, C.P.A.
JAMES E. KRAENZLEIN, C.P.A.
DONALD C. LEVREN

TAX, AUDIT AND BUSINESS CONSULTANTS

RETHRED CORDON A. NETHERCUT, C.P.A. CARL F. REITZ, C.P.A. WARREN W. YOUNG, C.P.A.

To the Board of Education Alpena-Montmorency-Alcona Educational Service District Alpena, Michigan

We have completed our engagement of the audit of the financial statements of the Alpena–Montmorency-Alcona Educational Service District (the "District") for the year ended June 30, 2008. In addition to our audit report, we are providing the following:

Letter of increased audit communications as prescribed by Statement on Auditing Standards (SAS) 112

Letter of required audit communication, as prescribed by SAS 114

Other recommendations and informational comments which impact the District

	Page
Internal Control Communications (SAS 112 Letter)	2
Audit Communications (SAS 114 Letter)	4

We commend the School for its excellent recordkeeping system and appreciate the opportunity to serve the Alpena–Montmorency-Alcona Educational Service District. If you have any questions, or if we can be of further service, please do not hesitate to contact us.

Straley, Itsley & Lamp P.C.

October 2, 2008



STRALEY, ILSLEY & LAMP P.C.

2106 U.S. 23 SOUTH, P.O. BOX 738 ALPENA, MICHIGAN 49707 TELEPHONE (989) 356-4531 FACSIMILE (989) 356-0494

TAX. AUDIT AND BUSINESS CONSULTANTS

RETIRED GORDON A. NETHERCUT, C.F.A. CARL F. REITZ, C.F.A. WARREN W. YOUNG, C.F.A.

PHILIP T. STRALEY, C.P.A.
ROBERT D. ILSLEY, C.P.A.
BERNARD R. LAMP. C.P.A.
MARK L. SANDULA, C.P.A.
TERRENCE D. YULE, C.P.A.
JAMES E. KRAENZLEIN, C.P.A., C.V.A.
DONALD C. LEWREN.

INTERNAL CONTROL COMMUNICATIONS

To the Board of Education Alpena-Montmorency-Alcona Educational Service District Alpena, Michigan

New auditing rules have resulted in changes in the communications that we are required to provide following our audit. These rules require us to more formally communicate matters we note about your accounting procedures and internal controls. While we have always provided our observations in these areas as part of our audit, we are now required to tell you about more items than we may have in the past and to communicate them in writing.

The new auditing standard (Statement on Auditing Standards No. 112, referred to as SAS 112) requires us to inform you about any matters noted in your accounting procedures or internal controls that the new standard defines as a "significant deficiency." The new threshold for a significant deficiency is a low one - a significant deficiency is any flaw that creates more than a remote risk of errors in your financial statements that could matter to a user of the statements. Matters that may be immaterial to the financial statements still may be classified by the new auditing standards as a significant deficiency.

In the past, we have sometimes provided comments of this nature as part of a draft meeting with management. Only material internal control issues have been included in our letter. Under these new rules, we are obligated to communicate these matters in writing to all individuals involved in overseeing strategic direction and accountability for your operations, including the county board members in addition to our communications with management. This communication is intended to comply with the requirements of the new auditing standards.

In planning and performing our audit of the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Alpena-Montmorency-Alcona Educational Service District as of and for the year ended June 30, 2008, in accordance with auditing standards generally accepted in the United States of America, we considered Alpena-Montmorency-Alcona Educational Service District's internal control over financial reporting (internal control) as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Educational Service District's internal control. Accordingly, we do not express an opinion on the effectiveness of the Educational Service District's internal control.

A <u>control deficiency</u> exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis.

A <u>significant deficiency</u> is a control deficiency, or a combination of control deficiencies, that adversely affects the entity's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the entity's financial statements that is more than inconsequential will not be prevented or detected by the entity's internal control.

A <u>material weakness</u> is a significant deficiency, or a combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the entity's internal control.

Our consideration of internal control was for the limited purpose described in the first paragraph and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control that we consider to be material weaknesses, as defined above.

We wish to thank the staff of the Alpena-Montmorency-Alcona Educational Service District for their assistance during the audit.

This report is intended solely for the information and use of the management, the Board of Education, and others within the organization, and the State of Michigan Department of Education and is not intended to be and should not be used by anyone other than these specified parties.

We appreciate the opportunity to serve the Alpena-Montmorency-Alcona Educational Service District. If you have any questions, or if we can be of further service, please do not hesitate to contact us.

Very truly yours,

Straley, Ilsley & Lamp P.C.

October 2, 2008



STRALEY, ILSLEY & LAMP P.C.

2106 U.S. 23 SOUTH, P.O. BOX 738 ALPENA, MICHIGAN 49707 TELEPHONE (989) 356-4531 FACSIMILE (989) 356-0494

TAX, AUDIT AND BUSINESS CONSULTANTS

RETIRED GORDON A. NETHERCUT, C.P.A. CARL F. REITZ, C.P.A. WARREN W. YOUNG, C.P.A.

PHILIP T. STRALEY, C.P.A.
ROBERT D. ILSLEY, C.P.A.
BERNARD B. LAMP. C.P.A.
MARK L. SANDULA, C.P.A.
TERRENCE D. YULE, C.P.A.
JAMES E. KRAENZLEIN, C.P.A., C.V.A.
DONALD C. LEVREN

AUDIT COMMUNICATIONS

To the Board of Directors Alpena-Montmorency-Alcona Educational Service District Alpena, Michigan

We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Alpena-Montmorency-Alcona Educational Service District for the year ended June 30, 2008, and has issued our report thereon dated October 2, 2008. Professional standards require that we provide you with the following information related to our audit.

Our Responsibilities under U.S. Generally Accepted Auditing Standards and Government Auditing Standards.

As stated in our engagement letter dated August 7, 2008, our responsibility, as described by professional standards, is to express opinions about whether the financial statements prepared by management with your oversight are fairly presented, in all material respects, in conformity with U.S. generally accepted accounting principles. Our audit of the financial statements does not relieve you or management of your responsibilities.

As part of our audit, we considered the internal control of Alpena-Montmorency-Alcona Educational Service District. Such considerations were solely for the purpose of determining our audit procedures and not to provide any assurance concerning such internal control.

As part of obtaining reasonable assurance about whether the financial statements are free of material misstatement, we performed test of Alpena-Montmorency-Alcona Educational Service District's compliance with certain provisions of laws, regulations, contracts, and grants. However, the objective of our tests was not to provide an opinion on compliance with such provisions.

Planned Scope and Timing of the Audit

We performed the audit according to the planned scope and timing previously communicated to you in our meeting about planning matters on September 4, 2008.

Significant Audit Findings

Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by the Alpena-Montmorency-Alcona Educational Service District are described

in Note 1 to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during the year ended June 30, 2008. We noted no transactions entered into by the governmental unit during the year for which there is a lack of authoritative guidance or consensus. There are no significant transactions that have been recognized in the financial statements in a different period than when the transaction occurred.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimate affecting the financial statements was:

Management's estimate of the depreciation expense is based on management's assumptions about the useful lives of its fixed assets. We evaluated the key factors and assumptions used to develop the depreciation expense in determining that it is reasonable in relation to the financial statements taken as a whole.

The disclosures in the financial statements are neutral, consistent, and clear. Certain financial statement disclosures are particularly sensitive because of their significance to financial statement users.

Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit

Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are trivial, and communicate them to the appropriate level of management. Management has corrected all such misstatements. In addition, none of the misstatements detected as a result of audit procedures and corrected by management were material, either individually or in the aggregate, to the financial statements taken as a whole.

Disagreements with Management

For purposes of this letter, professional standards define a disagreement with management as a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

Management Representations

We have requested certain representations from management that are included in the management representation letter dated October 2, 2008.

Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the governmental unit's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the governmental unit's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

Eleven new auditing standards have been issued that require significant changes in how audits are performed. Similar to the Sarbanes-Oxley rules that impacted publicly held corporations, these rules are intended to help audited entities strengthen their internal controls. In brief, these new rules require all auditors to:

- Obtain a deeper understanding of the design and operation of internal control
- Assess the effectiveness of internal control
- Obtain corroborating evidence that the understanding is correct and the assessment is appropriate (i.e., inspection of documents, observation of procedures, or inquiry)
- Consider "what could go wrong" in the financial statement process (evaluate the risks of financial statement errors)
- Link the results to specific further audit procedures
- Communicate a summary of the results of the auditor's work to those charged with governance (the Board of Education)

As you can see, auditors will spend significantly more time working with all aspects of your internal control. These new rules are not limited to the public sector – they will apply to any organization that obtains an audit (nonprofit organization, private company, etc.). These new rules have impacted audited organizations in two ways: your finance staff has incurred more time and effort in preparation for the audit, and the audit process has required additional time.

Other Matters

- 1. Recent Pronouncements. The Governmental Accounting Standards Board and Michigan Department of Education, in its continuing process of updating the accounting principles that all governments must adhere to, has issued the following recent pronouncements that will have an impact on the way the Alpena-Montmorency-Alcona Educational Service District maintains its financial records:
 - A. GASB Statement No. 43 Financial Reporting for Postemployment Benefit Plans Other Than Pension Plans. This statement establishes uniform reporting standards for other postemployment benefit plans. The financial statements focus on reporting current financial information about plan net assets and required note disclosures include a brief plan description, a summary of significant accounting policies, and information about contributions and legally required reserves. The requirements of this statement are effective for financial statements of the Educational Service District for the year ended June 30, 2009.
 - B. GASB Statement No. 45 Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions. This statement will require governmental units to record the cost of benefits (such as health insurance, life insurance, etc) in the periods when the related services are received by the employer if these benefits are not provided for through a pension plan. This will require the Educational Service District to accrue and report an actuarially computed liability for any future postemployment benefit other than pensions. The requirements

of this statement are effective for financial statements of the Educational Service District for the year ended June 30, 2010.

- C. GASB Statement No. 49 Accounting and Financial Reporting for Pollution Remediation Obligations. This statement addresses accounting and financial reporting standards for pollution (including contamination) remediation obligations, which are obligations to address the current or potential detrimental effects of existing pollution by participating in pollution remediation activities such as site assessments and cleanups. This will require the Educational Service District to capitalize pollution remediation outlays in the future. The requirements of this statement are effective for financial statements of the Educational Service District for the year ended June 30, 2009.
- D. GASB Statement No. 51 Accounting and Financial Reporting for Intangible Assets. This statement establishes consistent standards as to whether intangible assets including easements, timber rights, and computer software should be considered capital assets for financial reporting purposes. The requirements of this statement are effective for financial statements of the Educational Service District for the year ended June 30, 2010.
- E. GASB Statement No. 52 Land and Other Real Estate Held as Investments by Endowments. This statement more appropriately reports the resources available in endowments and more closely aligns financial reporting with the objectives of the endowments. Reporting land and other real estate held as investments at fair value enhances user's ability to meaningfully evaluate an entity's investment decisions and performance. The requirements of this statement are effective for financial statements of the Educational Service District for the year ended June 30, 2009.

2. Issues Likely to Impact Schools.

A. Government Deposit Insurance. Under Michigan Law, governmental units, including school districts, are directed and limited where they may invest or deposit public funds. Depository institutions such as banks, credit unions, or savings and loans may offer FDIC insurance coverage.

The insurance coverage of a school's accounts depends upon the type of deposit. All time and savings deposits (which include NOW accounts, CD's, money market deposit accounts, and other interest-bearing accounts) held by a school in a particular insured depository institution within the State are added together and insured up to \$100,000. Separately, all demand deposits (checking accounts) held in the same insured depository institution within the same State are added together and insured up to \$100,000. A proposal to increase FDIC coverage to \$250,000 is pending in Congress. Special rules apply to funds that are required to be set aside for debt owed to holders of notes or bonds – additional insured coverage may be available for the beneficial interest of each bondholder.

Recent market events have indicated that certain financial institutions, including some within the Midwest region, may be experiencing financial distress. In the event of a regulatory takeover of a financial institution, uninsured or underinsured depositors may not receive all of their funds back after the regulatory takeover.

We encourage the school to perform the necessary due diligence to assure itself that is has the protection and coverage it desires to protect its public funds.

B. IRS 403(b) Final Regulations (Tax Sheltered Annuities). For the first time in 40 years, the IRS has published comprehensive 403(b) guidance in the form of final regulations. The regulations require much more district involvement than was necessary in the past. The regulations also require a written plan and generally place the burden on the district to make sure that the plan is administered in accordance with the terms of what will become, for many districts, their first 403(b) plan document.

These regulations are generally effective for taxable years beginning after December 31, 2008. Plan documents should be in place December 31, 2008 to be implemented as of January 1, 2009.

The document must contain eligibility rules, benefits available, limitations, allowable vendors, and time and form distributions.

The document must allocate administrative and compliance responsibilities to the employer and/or designated third parties. The plan may not allocate compliance responsibilities to the participants.

We wish to thank the staff of the Alpena-Montmorency-Alcona Educational Service District for their assistance during the audit.

This report is intended solely for the information and use of Alpena-Montmorency-Alcona Educational Service District Board of Education, Michigan Department of Education, Management, and others within the governmental unit and is not intended to be and should not be used by anyone other than these specified parties.

We commend the Educational Service District for its excellent recordkeeping system and appreciate the opportunity to serve the Alpena-Montmorency-Alcona Educational Service District. If you have any questions, or if we can be of further service, please do not hesitate to contact us.

Very truly yours,

Straley, Itsley & Lamp P.C.

October 2, 2008